| Aud | ditir d unde | ng F r P.A. | Procedures Re 2 of 1968, as amended a | PORT and P.A. 71 of 1919, | as amended. | | | | | | | | |
|-------------|-----------------|----------------|---|---|------------------|-------------------|---|---|--|--|--|--|--|
| Loca | al Unit | of Go | vernment Type | | | Local Unit Name | | County | | | | | |
| | Coun | ty | ☐City ☐Twp | ⊠Village | □Other | The Village o | f Oxford | Oakland | | | | | |
| Fisc | al Yea | r End | | Opinion Date | | | Date Audit Report Subm | itted to State | | | | | |
| Ju | ne 3 | 0, 20 | 006 | November | 20, 2006 | | December 21, 20 | 006 | | | | | |
| We a | affirm | that | : | | | | | | | | | | |
| We a | are ce | ertifie | ed public accountant | s licensed to p | ractice in M | ichigan. | | | | | | | |
| | | | rm the following ma Letter (report of com | | | | d in the financial state | ements, including the notes, or in the | | | | | |
| | YES | 9 | Check each appli | cable box belo | w. (See ins | structions for fu | rther detail.) | | | | | | |
| 1. | × | | | All required component units/funds/agencies of the local unit are included in the financial statements and/or disclosed in the reporting entity notes to the financial statements as necessary. | | | | | | | | | |
| 2. | | × | | | | | 's unreserved fund b dget for expenditures | alances/unrestricted net assets | | | | | |
| 3. | X | | The local unit is in | compliance wit | h the Unifo | rm Chart of Acc | ounts issued by the l | Department of Treasury. | | | | | |
| 4. | × | | The local unit has | adopted a budo | get for all re | quired funds. | | | | | | | |
| 5. | × | | A public hearing or | n the budget wa | as held in a | ccordance with | State statute. | | | | | | |
| 6. | × | | The local unit has other guidance as | | | | | he Emergency Municipal Loan Act, or | | | | | |
| 7. | X | | The local unit has | not been delind | uent in dist | ributing tax reve | enues that were colle | cted for another taxing unit. | | | | | |
| 8. | X | | The local unit only | holds deposits | /investment | ts that comply w | ith statutory requiren | nents. | | | | | |
| 9. | × | | | | | | at came to our attent (see Appendix H of l | on as defined in the <i>Bulletin for</i> Bulletin). | | | | | |
| 10. | X | | that have not been | previously con | nmunicated | I to the Local Au | | ur attention during the course of our audit sion (LAFD). If there is such activity that has | | | | | |
| 11. | | X | The local unit is fre | ee of repeated | comments f | rom previous ye | ears. | | | | | | |
| 12. | X | | The audit opinion i | s UNQUALIFIE | D. | | | | | | | | |
| 13. | × | | The local unit has accepted accounting | | | · GASB 34 as m | odified by MCGAA S | tatement #7 and other generally | | | | | |
| 14. | X | | The board or coun | cil approves all | invoices pr | rior to payment | as required by charte | r or statute. | | | | | |
| 15. | X | | To our knowledge, | bank reconcilia | ations that v | were reviewed v | vere performed timel | y. | | | | | |
| incl des | uded cripti | in tl on(s) | his or any other au) of the authority and | dit report, nor | do they ob n. | otain a stand-al | one audit, please ei | undaries of the audited entity and is not nclose the name(s), address(es), and a | | | | | |
| | | | gned, certify that thi | | 1 | 1 | | , | | | | | |
| We | have | e en | closed the followin | ıg: | Enclosed | Not Required (| enter a brief justification |) | | | | | |
| Fin | ancia | l Sta | tements | | \boxtimes | | | | | | | | |
| The | e lette | er of | Comments and Rec | commendations | \times | | | | | | | | |

| We have enclosed the following: | Enclosed | Not Requir | Not Required (enter a brief justification) | | | | | | |
|---|-------------|-------------------|--|---|----------------|-----|--|--|--|
| Financial Statements | \boxtimes | | | | | | | | |
| The letter of Comments and Recommendations | | | | | | | | | |
| Other (Describe) | | | | | | | | | |
| Certified Public Accountant (Firm Name) | | • | Telephone Number | | | | | | |
| Rehmann Robson | | | 248.952.5000 | | | | | | |
| Street Address | | | City | S | State | Zip | | | |
| 5750 New King Street, Suite 200 | | Troy MI 48098 | | | 48098 | | | | |
| Authorizing CPA Signature | Pri | Printed Name | | | License Number | | | | |
| Thomas E. Darling, CPA Thomas E. Darling, CPA Diplahy signed by Thomas E Darling, CPA CHS, | Т | Thomas E. Darling | | | A246550 | | | | |



FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

For the Year Ended June 30, 2006

FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

For the Year Ended June 30, 2006

VILLAGE OF OXFORD, MICHIGAN Basic Financial Statements and Supplementary Information For the Year Ended June 30, 2006

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VILLAGE OF OXFORD, MICHIGAN Basic Financial Statements and Supplementary Information For the Year Ended June 30, 2006

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INDEPENDENT AUDITORS' REPORT

November 20, 2006

To the Village Council Village of Oxford, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Village of Oxford, Michigan, as of and for the year ended June 30, 2006, which collectively comprise the Village's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Village of Oxford, Michigan's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Village of Oxford, Michigan, as of June 30, 2006, and the respective changes in financial position and cash flows, where applicable, thereof and the budgetary comparison for the General fund for the year then ended in conformity with accounting principles general accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated November 20, 2006, on our consideration of the Village of Oxford, Michigan's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis listed in the table of contents on Pages 3 through 13 and the Schedule of Funding Progress on Page 50 are not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the *Village of Oxford*, *Michigan's* basic financial statements. The combining and individual fund financial statements and schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects in relation to the basic financial statements taken as a whole.

Rehmann Johann

MANAGEMENT'S DISCUSSION AND ANALYSIS

Management's Discussion and Analysis

As management of the *Village of Oxford, Michigan*, (the "Village") we offer readers of the Village's financial statements this narrative overview and analysis of the activities of the Village for the fiscal year ended June 30, 2006.

Financial Highlights

- At the end of the current fiscal year, unreserved fund balance for the general fund was \$834,279 or 35% of total general fund expenditures for the fiscal year. The total general fund balance of \$943,182 increased by \$102,182, or 12%.
- The special revenue street funds (major, local and municipal) total fund balances decreased by \$(32,017), or -6.9%, to a total of \$434,666.
- The Sewer Fund's operating revenues decreased by \$(9,520), or -0.6% from the prior year. The Sewer Fund's unrestricted cash and investments decreased by \$(195,049), or -13.2%, to \$1,285,045. The Water Fund's operating revenues were up by \$34,652, or 4.5%. The Water Fund's unrestricted cash and investments decreased by \$(342,207), or -28.3%, to \$866,708. The decrease in unrestricted cash and investments was largely due to the joint purchase of over \$700,000 of property by the water and sewer funds.
- Village street construction included an addition to water and sewer mains of approximately \$2 million. This was financed through bond proceeds of \$3.3 million from the prior year.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the Village's basic financial statements. The Village's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

<u>Government-wide financial statements.</u> The *government-wide financial statements* are designed to provide readers with a broad overview of the Village's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the Village's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Village is improving or deteriorating.

The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash* flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in

Management's Discussion and Analysis

future fiscal periods (e.g., earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the Village that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the Village include general government, public safety, public works, highways and streets, recreation and culture, and community and economic development. The business-type activities of the Village include water distribution and sanitary sewer operations.

The government-wide financial statements include not only the Village of Oxford itself (known as the *primary government*), but also a legally separate downtown development authority known as the Downtown Development Authority, for which the Village is financially accountable. Financial information for this *component unit* is reported separately from the financial information presented for the primary government itself. The Building Authority, also legally separate, functions for all practical purposes as a department of the Village, and therefore has been included as an integral part of the primary government.

<u>Fund financial statements</u>. A *Fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Village, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Village can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

<u>Governmental funds</u> are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Village maintains eight individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of

Management's Discussion and Analysis

revenues, expenditures, and changes in fund balances for the General and Capital Projects funds, which are considered to be major funds. Data from the other six governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* after the *Notes to Financial Statements*.

The Village adopts an annual appropriated budget for its general and special revenue funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets for the General, Major Streets and Local Streets funds.

<u>Proprietary funds</u>. The Village maintains two different types of proprietary funds: <u>Enterprise funds</u> are used to report the same functions presented as business-type activities in the government-wide financial statements. The Village uses enterprise funds to account for its water and sanitary sewer operations. <u>Internal service funds</u> are an accounting device used to accumulate and allocate costs internally among the Village's various functions. The Village uses an internal service fund to account for its motor equipment fleet. Because this service predominantly benefits governmental rather than business-type functions, it has been included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the water and sanitary sewer operations, both of which are considered to be major funds of the Village.

<u>Fiduciary funds</u>. The Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the Village's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

<u>Notes to the financial statements.</u> The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

<u>Other information</u>. In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information*. This is limited to a schedule concerning the Village's progress in funding its obligation to provide pension benefits to its employees.

The combining statements referred to earlier in connection with non-major governmental funds are presented immediately following the required supplementary information.

Management's Discussion and Analysis

Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the Village of Oxford, assets exceeded liabilities by \$10,688,493 at the close of the most recent fiscal year.

A large portion of the Village's net assets (53%) reflects its investment in capital assets (e.g., land, buildings and improvements, vehicles, equipment and infrastructure), less any related debt used to acquire those assets that is still outstanding. The Village uses these capital assets to provide services to residents; consequently, these assets are *not* available for future spending. Although the Village's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

| Statement | of N | let A | Assets |
|-----------|------|-------|--------|
|-----------|------|-------|--------|

| State of the transfer | | | | | | | | | | | |
|-----------------------------|--------------------------------|-----------|------|-----------|---------------------------------|-----------|------|----------|---------------|------|---------------|
| | Governmental Activities | | | | Business-Type Activities | | | | Total | | |
| | 2006 2005 | | 2005 | 2006 | | 2005 | | 2006 | | 2005 | |
| Current and other assets | \$ | 2,148,471 | \$ | 3,889,461 | \$ | 2,752,534 | \$ 3 | ,550,559 | \$ 4,901,005 | | \$ 7,440,020 |
| Capital assets, net | | 6,509,980 | | 4,825,470 | | 4,256,393 | 4 | ,300,649 | 10,766,373 | | 9,126,119 |
| Total assets | | 8,658,451 | | 8,714,931 | | 7,008,927 | 7 | ,851,208 | 15,667,378 | | 16,566,139 |
| Current liabilities | | 481,318 | | 508,175 | | 263,516 | | 250,698 | 744,834 | | 758,873 |
| Noncurrent liabilities | | 2,646,798 | | 2,682,977 | | 2,354,882 | 2 | ,498,027 | 5,001,680 | | 5,181,004 |
| Total liabilities | | 3,128,116 | | 3,191,152 | | 2,618,398 | 2 | ,748,725 | 5,746,514 | | 5,939,877 |
| Net assets: | | | | | | | | , | | | |
| Invested in capital assets, | | | | | | | | | | | |
| net of related debt | | 3,856,500 | | 4,353,069 | | 2,538,504 | 1 | ,706,430 | 6,395,004 | | 6,059,499 |
| Restricted assets | | 615,965 | | 646,319 | | 13,220 | | 4,517 | 629,185 | | 650,836 |
| Unrestricted | | 1,057,870 | | 524,391 | | 2,606,434 | 3 | ,391,536 | 3,664,304 | | 3,915,927 |
| Total net assets | \$ | 5,530,335 | \$ | 5,523,779 | \$ | 5,158,158 | \$ 5 | ,102,483 | \$ 10,688,493 | | \$ 10,626,262 |
| | | | | | | | | | | | |

An additional portion of the Village's net assets (6%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of *unrestricted net assets*, 3,664,304 or 42%, may be used to meet the government's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the Village is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities.

Management's Discussion and Analysis

The Village's net assets increased by \$62,231 during the current fiscal year. This was due to net depreciation expense offset by several items as discussed in the governmental activities and business-type activities portion of this discussion and analysis.

Governmental activities. Governmental activities increased the Village's net assets by \$6,556. This slight increase is primarily due from operational activities.

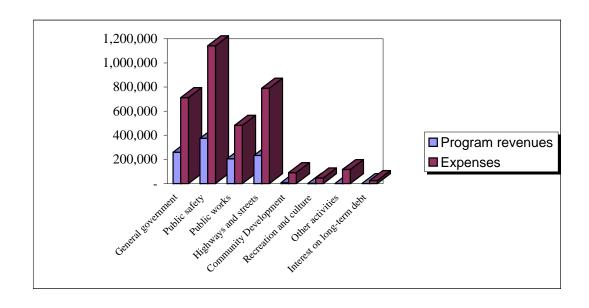
VILLAGE OF OXFORD, MICHIGAN Management's Discussion and Analysis

Village of Oxford's Changes in Net Assets

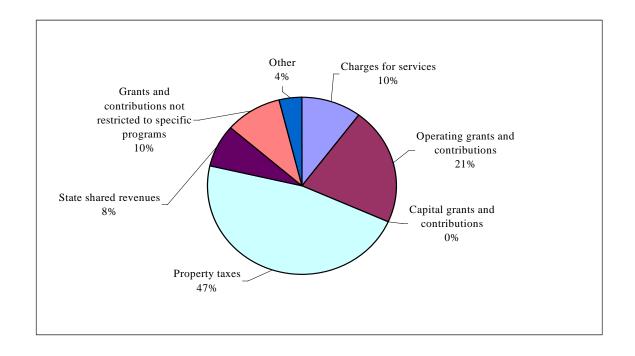
| | Governmer | ntal Activities | Business-Ty | pe Activities | To | otal |
|---|--------------|-----------------|--------------|---------------|---|--------------|
| | 2006 | 2005 | 2006 | 2005 | 2006 | 2005 |
| Davienna | | | | | | |
| Revenue: | | | | | | |
| Program revenues: Charges for services | \$ 345,716 | \$ 306,017 | \$ 1,324,099 | \$ 1,267,955 | \$ 1,669,815 | \$ 1,573,972 |
| Operating grants and | \$ 343,710 | \$ 300,017 | \$ 1,324,033 | \$ 1,207,933 | \$ 1,009,813 | \$ 1,373,972 |
| contributions | 727,438 | 694,160 | 967 | 2,070 | 728,405 | 696,230 |
| Capital grants and | | | | | | |
| contributions | 7,587 | 3,106 | 20,304 | 36,613 | 27,891 | 39,719 |
| General revenues: | | | | | | |
| Property taxes | 1,596,180 | 1,500,732 | - | - | 1,596,180 | 1,500,732 |
| State shared revenue | 259,230 | 261,854 | - | - | 259,230 | 261,854 |
| Grants and contributions not restricted to specific | | | | | | |
| programs | 334,387 | 21,894 | 7,200 | 20,800 | 341,587 | 42,694 |
| Other | 131,591 | 41,475 | 100,107 | 54,830 | 231,698 | 96,305 |
| Total revenues | 3,402,129 | 2,829,238 | 1,452,677 | 1,382,268 | 4,854,806 | 4,211,506 |
| | | | | | , | |
| Expenses: | | | | | | |
| General government | 712,597 | 668,850 | - | - | 712,597 | 668,850 |
| Public safety | 1,142,373 | 1,181,080 | - | - | 1,142,373 | 1,181,080 |
| Public works | 482,329 | 443,577 | - | - | 482,329 | 443,577 |
| Highways and streets | 790,647 | 501,152 | - | - | 790,647 | 501,152 |
| Recreation and culture | 46,059 | 58,734 | - | - | 46,059 | 58,734 |
| Community and economic | | | | | | |
| development | 90,446 | 84,993 | - | - | 90,446 | 84,993 |
| Other activities | 116,312 | 41,399 | - | - | 116,312 | 41,399 |
| Interest on long-term debt | 25,110 | 36,114 | - | - | 25,110 | 36,114 |
| Sewage disposal system | - | - | 573,011 | 560,185 | 573,011 | 560,185 |
| Water supply system | | | 813,691 | 733,947 | 813,691 | 733,947 |
| Total expenses Change in net assets before | 3,405,873 | 3,015,899 | 1,386,702 | 1,294,132 | 4,792,575 | 4,310,031 |
| transfers | (3,744) | (186,661) | 65,975 | 88,136 | 62,231 | (98,525) |
| Transfers | 10,300 | 10,000 | (10,300) | (10,000) | - | (>0,525) |
| Change in net assets | 6,556 | (176,661) | 55,675 | 78,136 | 62,231 | (98,525) |
| Net assets-beginning | 5,523,779 | 5,700,440 | 5,102,483 | 5,024,347 | 10,626,262 | 10,724,787 |
| Net assets-ending | \$ 5,530,335 | \$ 5,523,779 | \$ 5,158,158 | \$ 5,102,483 | \$ 10,688,493 | \$10,626,262 |
| | | | | | | |

Management's Discussion and Analysis

Expenses and Program Revenues – Governmental Activities



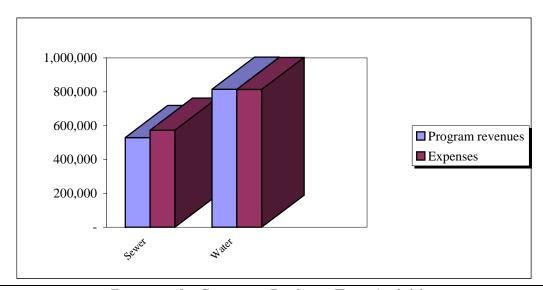
Revenues by Source – Governmental Activities



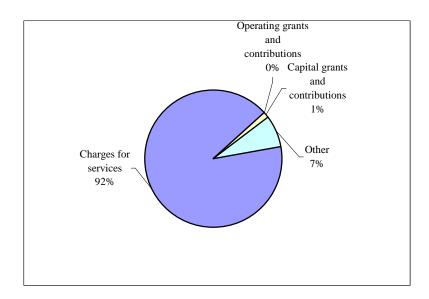
Management's Discussion and Analysis

Business-type Activities. Business-type activities increased the Village's net assets by \$55,675, contributing to the Village's total increase in net assets. The key element of this change is the recognition of a \$50,000 deposit made on Erin Estates as revenue in the current year.

Expenses and Program Revenues - Business-Type Activities



Revenues by Sources – Business-Type Activities



Management's Discussion and Analysis

Financial Analysis of the Government's Funds

As noted earlier, the Village uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the Village's *governmental funds is* to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the Village's financing requirements. In particular, *unreserved fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Village's governmental funds reported combined ending fund balances of \$2,024,403, a decrease of \$(1,760,515) in comparison with the prior year. Approximately 90% of this total amount, or \$1,824,279 constitutes *unreserved*, *undesignated fund balance* and is available for spending at the government's discretion.

The general fund is the chief operating fund of the Village. At the end of the current fiscal year, *unreserved* fund balance of the general fund was \$834,279, while total fund balance was \$943,182. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 35% of total general fund expenditures, while total fund balance represents 40% of the same amount.

The fund balance of the Village's general fund increased by \$102,182 during the current fiscal year. This is primarily attributable to:

- Personnel cost savings in the office staff from the consolidation of two positions.
- The postponement of park improvements of \$50,000 due to the denial of a \$25,000 grant application.
- Favorable budgeted revenue variances in property taxes of \$25,000 and interest earnings of \$5,000.

<u>Proprietary funds</u>. The Village's proprietary funds provide the same type of information found in the government wide financial statements, but in more detail.

Unrestricted net assets of the Sewer Fund at the end of the year amounted to \$1,397,180 and the Water Fund's unrestricted net assets amounted to \$925,213. The increase in Sewer Fund net assets was \$2,012 and the increase in Water Fund net assets amounted to \$56,671. Over the past several years, the net assets of the Water and Sewer Funds has been maintained to provide for future maintenance needs of the system.

General Fund Budgetary Highlights

Differences between the original budget and the final amended budget were relatively minor. The increase in budgeted revenues of \$126,703 to \$2,573,189, and the increase in budgeted expenditures of \$112,414 to \$2,745,350 can be briefly summarized as follows:

Management's Discussion and Analysis

- Favorable budgeted revenue variances in property taxes of \$25,000 and interest earnings of \$5,000.
- Personnel costs savings in the Clerk and Treasurer office staff from the transition of two employee retirements being replaced with one combined position.
- Attorney fees increasing by \$50,000 due to litigation costs on various cases.
- An amendment to the building department budget to convert part-time staff to contracted services, resulting in a reduction of \$20,000.

Capital Asset and Debt Administration

Capital assets. The Village's investment in capital assets for its governmental and business-type activities as of June 30, 2006, amounted to \$11,534,002 (net of accumulated depreciation). This investment in capital assets includes land, buildings, improvements, machinery and equipment, vehicles, and roads, highways, and other infrastructure. The total increase in the Village's investment in capital assets for the current fiscal year was \$2,407,871, or 26%, which represents an increase in governmental activities of \$1,684,510, or 35%, and an increase in business-type activities of \$723,373, or 17%. These increases were caused by additions of \$2.2 million in water and sewer infrastructure, \$700,000 in water and sewer land, and \$400,000 in DDA land acquisition.

Village of Oxford's Capital Assets

(net of depreciation)

| | Governmental | | Bus | iness-Type | |
|--------------------------|-------------------|-----------|-----|------------|------------------|
| | Activities | | | Activities | Total |
| Land | \$ | 468,448 | \$ | 709,744 | \$ 1,178,192 |
| Construction in progress | | - | | 57,885 | 57,885 |
| Buildings and systems | | 901,681 | | 4,256,393 | 5,158,074 |
| Street lighting | | 18,801 | | - | 18,801 |
| Furniture and equipment | | 416,252 | | - | 416,252 |
| Vehicles | | 61,517 | | - | 61,517 |
| Infrastructure | | 4,643,281 | | _ | 4,643,281 |
| Total | \$ | 6,509,980 | \$ | 5,024,022 | \$ 11,534,002 |

Further information regarding capital assets can be found in the notes to the financial statements.

Long-term debt. At the end of the current fiscal year, the Village had total bonded debt and notes outstanding of \$5,138,998 backed by the full faith and credit of the government. Their purpose is attributable in total to governmental activities. The remainder of the Villages debt represents bonds secured solely by specified revenue sources (i.e., revenue bonds).

Management's Discussion and Analysis

Village of Oxford's Outstanding Debt

General Obligation Bonds and Notes

| | Governmental | | Busi | iness-Type | | Component | |
|---------------------------------|--------------|-----------|------|------------|--------------|-----------|---------|
| | Activities | | | Activities | Total | | Unit |
| Capital Improvement bonds | \$ | 2,348,480 | \$ | - | \$ 2,348,480 | \$ | 751,515 |
| Building Authority bonds | | 185,000 | | - | 185,000 | | - |
| Parking District bonds | | 110,000 | | - | 110,000 | | - |
| Motor Pool bond | | 145,881 | | - | - | | - |
| Library note payable | | 10,000 | | - | 10,000 | | - |
| Revenue bonds | | - | | 1,155,518 | 1,155,518 | | - |
| DWRF bonds | | | | 1,330,000 | 1,330,000 | | |
| | \$ | 2,799,361 | \$ | 2,485,518 | \$ 5,138,998 | \$ | 751,515 |

Total obligation debt decreased by \$310,221 through principal payments and the amortization of bond discounts.

Further information regarding long-term debt can be found in the notes to the financial statements.

Economic Factors and Next Year's Budgets and Rates

The following factors were considered in preparing the Village's budget for the 2006-07 fiscal year:

- Revenue limitations including property tax cap of 3.3%; flat state shared revenues over the past few years and slightly higher interest investment rates.
- A 4% increase in health insurance costs and a slight increase in general liability and property insurance premiums.
- The Township-wide voter-approved millage effective for 2006 in part resulted in a decrease in the Village millage rate of 1.5 mills.

Requests for Information

This financial report is designed to provide a general overview of the Village's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Village Manager, P.O. Box 94, 22 W. Burdick Street, Oxford, Michigan 48371.

BASIC FINANCIAL STATEMENTS

Statement of Net Assets June 30, 2006

| | Governmental Activities | Business-type Activities | Total | Component Unit Downtown Development Authority |
|--|-------------------------|--------------------------|---------------|---|
| Assets | | | | |
| Cash and cash equivalents | \$ 1,799,669 | \$ 2,151,753 | \$ 3,951,422 | \$ 1,212,863 |
| Receivables (net) | 241,866 | 256,483 | 498,349 | 14,089 |
| Internal balances | (130,136) | 130,136 | <u>-</u> | - |
| Due from component unit | 111,455 | - | 111,455 | • |
| Prepaid items and other assets | 40,617 | 150,942 | 191,559 | 1,578 |
| Temporarily restricted assets: | | | | |
| Cash and cash equivalents | - | 63,220 | 63,220 | - |
| Escrow on land purchase | 85,000 | - | 85,000 | 85,000 |
| Capital assets not being depreciated | 468,448 | 767,629 | 1,236,077 | 1,225,852 |
| Capital assets being depreciated, net | 6,041,532 | 4,256,393 | 10,297,925 | 50,839 |
| Total assets | 8,658,451 | 7,776,556 | 16,435,007 | 2,590,221 |
| Liabilities | | | | |
| Accounts payable and accrued liabilities | 164,311 | 117,236 | 281,547 | 26,392 |
| Customer deposits | | 5,000 | 5,000 | - |
| Due to primary government | - | - | - | 111,455 |
| Unearned revenue | 120,000 | 2,579 | 122,579 | - |
| Noncurrent liabilities: | | | | |
| Due within one year | 197,007 | 138,701 | 335,708 | 41,212 |
| Due in more than one year | 2,646,798 | 2,354,882 | 5,001,680 | 712,490 |
| Total liabilities | 3,128,116 | 2,618,398 | 5,746,514 | 891,549 |
| Net assets | | | | |
| Invested in capital assets, net of related deb Restricted for: | 3,666,175 | 2,538,504 | 6,204,679 | 525,176 |
| Debt service | 89,394 | 13,220 | 102,614 | _ |
| Highways and streets | 434,666 | 1.0,000 | 434,666 | _ |
| Other purposes | 91,905 | _ | 91,905 | 85,000 |
| Unrestricted | 1,248,195 | 2,606,434 | 3,854,629 | 1,088,496 |
| Total net assets | \$ 5,530,335 | \$ 5,158,158 | \$ 10,688,493 | \$ 1,698,672 |

Statement of Activities For the Year Ended June 30, 2006

| | | | - | | | | | | | | |
|---|----|-----------|----|-------------------------|-----|------------------------------------|----|----------------------------------|----|--------------------------|--|
| Functions / Programs | | Expenses | | Charges for Services | | Operating Grants and Contributions | | Capital Grants and Contributions | | Net (Expense) Revenue | |
| Primary government: | | | | | | | - | | | | |
| Governmental activities: | | | | | | | | | | | |
| General government | \$ | 712,597 | \$ | 8,745 | \$ | 250,821 | \$ | ** | \$ | (453,031) | |
| Public safety | | 1,142,373 | | 119,098 | | 248,048 | | 7,587 | | (767,640) | |
| Public works | | 482,329 | | 205,188 | | - | | ** | | (277,141) | |
| Highways and streets Community and economic | | 790,647 | | 11,578 | | 221,229 | | - | | (557,840) | |
| development | | 90,446 | | • | | 7,340 | | | | (83,106) | |
| Recreation and culture | | 46,059 | | 1,107 | | - | | - | | (44,952) | |
| Other governmental activities | | 116,312 | | • | | - | | | | (116,312) | |
| Interest on long-term debt | | 25,110 | | _ | | | | _ | | (25,110) | |
| Total governmental activities | | 3,405,873 | | 345,716 | | 727,438 | | 7,587 | | (2,325,132) | |
| Business-type activities: | | | | | | | | | | | |
| Sewer | | 573,011 | | 530,031 | | - | | * | | (42,980) | |
| Water | | 813,691 | | 794,068 | | 967 | | 20,304 | | 1,648 | |
| Total business-type activities | | 1,386,702 | 1 | ,324,099 | | 967 | | 20,304 | | (41,332) | |
| Total primary government | \$ | 4,792,575 | | ,669,815 | _\$ | 728,405 | \$ | 27,891 | \$ | (2,366,464) | |
| Component unit: | | | | | | | | | | | |
| Downtown development authority | \$ | 411,947 | | 1,505 | \$ | 46,399 | \$ | - | \$ | (364,043) | |

continued...

Statement of Activities (Concluded) For the Year Ended June 30, 2006

| | Pr | imar | y Governme | ent | | ponent Unit |
|--------------------------------------|----------------------------|-----------------------------|------------|----------------|------|-------------------------|
| | Governmental Activities | Business-type Activities | | Total | | evelopment Authority |
| Changes in net assets | | | | | | |
| Net (expense) revenue | \$ (2,325,132) | _\$ | (41,332) | \$ (2,366,464) | \$ | (364,043) |
| General revenues: | | | | | | |
| Property taxes | 1,596,180 | | - | 1,596,180 | | 395,145 |
| State shared revenue | 259,230 | | - | 259,230 | | *** |
| Grants and contributions not | | | | | | |
| restricted to specific programs | 334,387 | | 7,200 | 341,587 | | - |
| Unrestricted investment earnings | 109,303 | | 100,107 | 209,410 | | 46,664 |
| Gain on sale of capital assets | 22,288 | | _ | 22,288 | | - |
| Transfers - internal activities | 10,300 | | (10,300) | | | |
| Total general revenues and transfers | 2,331,688 | | 97,007 | 2,428,695 | | 441,809 |
| Change in net assets | 6,556 | | 55,675 | 62,231 | | 77,766 |
| Net assets, beginning of year | 5,523,779 | | 5,102,483 | 10,626,262 | | 1,620,906 |
| Net assets, end of year | \$ 5,530,335 | \$ 5 | 5,158,158 | \$10,688,493 | _\$_ | 1,698,672 |

Balance Sheet Governmental Funds June 30, 2006

| | General | Capital Projects | Other Governmental Funds | Total Governmental Funds |
|---|-------------|---------------------|--------------------------------|--------------------------------|
| Assets | | | | |
| Cash and cash equivalents | \$ 736,557 | \$ 353,763 | \$ 454,988 | \$ 1,545,308 |
| Receivables: | | | | |
| Accounts receivable | 46,037 | - | 631 | 46,668 |
| Taxes-delinquent | 29,301 | - | - | 29,301 |
| Allowance for delinquent taxes | (14,289) | - | ~ | (14,289) |
| Special assessments | - | - | 52,291 | 52,291 |
| Due from other funds | 22,516 | 175,582 | 27,907 | 226,005 |
| Due from component units | 57,940 | 53,515 | - | 111,455 |
| Due from other governments | 91,040 | - | 36,748 | 127,788 |
| Deposit - restricted for land acquisition | 85,000 | - | - | 85,000 |
| Prepaid items | 23,903 | | 14,887 | 38,790 |
| Total assets | \$1,078,005 | \$ 582,860 | \$ 587,452 | \$ 2,248,317 |
| Liabilities and Fund Balances | | | | |
| Liabilities: | | | | |
| Accounts payable | \$ 93,846 | \$ 32,604 | \$ 3,858 | \$ 130,308 |
| Accrued liabilities | 13,665 | | 633 | 14,298 |
| Due to other funds | 12,100 | _ | - | 12,100 |
| Deferred revenue | 15,212 | - | 51,996 | 67,208 |
| Total liabilities | 134,823 | 32,604 | 56,487 | 223,914 |
| Fund balances: | | | | |
| Reserved for: | | | | |
| Debt service | - | - | 76,334 | 76,334 |
| Prepaids and deposits | 108,903 | - | 14,887 | 123,790 |
| Unreserved: | | | | |
| Undesignated reported in: | | | | |
| General fund | 834,279 | - | = | 834,279 |
| Special revenue funds | ••• | - | 439,744 | 439,744 |
| Capital projects | _ | 550,256 | - | 550,256 |
| Total fund balances | 943,182 | 550,256 | 530,965 | 2,024,403 |
| Total liabilities | | | | |
| and fund balances | \$1,078,005 | \$ 582,860 | \$ 587,452 | \$ 2,248,317 |

Reconciliation of Fund Balances on the Balance Sheet for Governmental Funds to Net Assets of Governmental Activities on the Statement of Net Assets June 30, 2006

Fund balances - total governmental funds \$ 2,024,403 Amounts reported for governmental activities in the statement of net assets are different because: Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. Add: capital assets 11,715,208 Deduct: accumulated depreciation (6,103,719)Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current-period expenditures. Those assets (such as certain receivables) are offset by deferred revenues in the governmental funds, and thus are not included in fund Add: deferred personal property taxes and special assessments 67,208 An internal service fund is used by management to charge the costs of certain equipment usage to individual funds. A portion of the assets and liabilities of the internal service fund are included in governmental activities in the statement of net assets. 537,003 Add: net assets of governmental activities accounted for in the internal service fund Certain liabilities, such as bonds payable, are not due and payable in the current period and therefore are not reported in the funds. Deduct: bonds payable (2,653,480)Deduct: accrued interest payable (11,844)Deduct: compensated absences (44,444)

The accompanying notes are an integral part of these financial statements.

\$ 5,530,335

Net assets of governmental activities

Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds

_ __

For the Year Ended June 30, 2006

| | General | Capital Projects | Other Governmental Funds | Total Governmental Funds |
|--------------------------------------|--------------|---------------------|--------------------------------|--------------------------------|
| Revenues | | | | |
| Property taxes | \$ 1,605,260 | \$ - | \$ 10,162 | \$ 1,615,422 |
| Licenses and permits | 32,794 | *** | ~ | 32,794 |
| Intergovernmental | 319,942 | - | 221,229 | 541,171 |
| Charges for services | 220,914 | - | - | 220,914 |
| Fines and forfietures | 36,656 | - | - | 36,656 |
| Investment earnings | 46,044 | 29,904 | 24,642 | 100,590 |
| Other | 327,015 | 263,635 | 56,198 | 646,848 |
| Total revenues | 2,588,625 | 293,539 | 312,231 | 3,194,395 |
| Expenditures | | | | |
| Current: | | | | |
| General government | 649,250 | | - | 649,250 |
| Public safety | 928,803 | | - | 928,803 |
| Public works | 490,259 | - | - | 490,259 |
| Highways and streets | - | 44. | 185,886 | 185,886 |
| Community and economic development | 90,446 | - | - | 90,446 |
| Recreation and culture | 33,975 | - | - | 33,975 |
| Other functions | 116,312 | P44 | | 116,312 |
| Capital Outlay | 52,804 | 2,125,882 | - | 2,178,686 |
| Debt service: | | | | |
| Principal | 10,000 | - | 191,520 | 201,520 |
| Interest and fiscal charges | 600 | ** | 89,473 | 90,073 |
| Total expenditures | 2,372,449 | 2,125,882 | 466,879 | 4,965,210 |
| Revenues over (under) expenditures | 216,176 | (1,832,343) | (154,648) | (1,770,815) |
| Other financing sources (uses) | | | | |
| Transfers in | 10,300 | - | 423,720 | 434,020 |
| Transfers out | (124,294) | - | (299,426) | (423,720) |
| Total other financing sources (uses) | (113,994) | | 124,294 | 10,300 |
| Net change in fund balances | 102,182 | (1,832,343) | (30,354) | (1,760,515) |
| Fund balances, beginning of year | 841,000 | 2,382,599 | 561,319 | 3,784,918 |
| Fund balances, end of year | \$ 943,182 | \$ 550,256 | \$ 530,965 | \$ 2,024,403 |

Reconciliation of the Statement of Revenues, Expenditures and Change in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended June 30, 2006

| Net change in fund balances - total governmental funds | \$ (1,760,515) |
|--|--------------------|
| Amounts reported for <i>governmental activities</i> in the statement of activities are different because: | |
| Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. | |
| Add: capital outlay | 1,969,154 |
| Add: basis of capital assets sold Deduct: depreciation expense | 1,158 (436,399) |
| Deduct, depreciation expense | (430,399) |
| Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds, but rather are deferred to the following fiscal year. | |
| Deduct: net difference in deferred revenue | (19,242) |
| Bond proceeds provide current financial resources to governmental funds in the period issued, but issuing bonds increases long-term liabilities in the statement of net assets. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets. Add: principal payments on long-term liabilities | 201,520 |
| An internal service fund is used by management to charge the costs of certain equipment usage to individual funds. A portion of the net revenue (expense) of the internal service fund attributable to those funds is reported with governmental activities. | |
| Add: net income from governmental activities in the internal service fund | 23,662 |
| Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the funds. | |
| Add: decrease in the accrual for compensated absences - general government | 18,588 |
| Deduct: increase in the accrual for compensated absences - public safety Add: decrease in the accrual for compensated absences - major streets | (1,309) 9,939 |
| Add. decrease in the accidal for compensated absences - major sifeets | 7,737 |
| Change in net assets of governmental activities | \$ 6,556 |

Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual General Fund

For the Year Ended June 30, 2006

| | Budgeted | Amounts | | Variance with Final Budget Positive |
|----------------------------|--------------|--------------|--------------|--|
| | Original | Final | Actual | (Negative) |
| _ | | | | Market and the second s |
| Revenues | Ø 1.570.000 | 0 1 562 002 | P 1.005.000 | D 11 077 |
| Taxes | \$ 1,568,893 | \$ 1,563,893 | \$ 1,605,260 | \$ 41,367 |
| Licenses and permits | 35,015 | 31,758 | 32,794 | 1,036 |
| Intergovernmental: | 2 000 | £ £00 | Ø 2.40 | - |
| Federal grants | 3,000 | 5,500 | 7,340 | 1,840 |
| State grants | 292,372 | 292,697 | 263,387 | (29,310) |
| Local reimbursements | 52,701 | 52,701 | 49,215 | (3,486) |
| Charges for services | 215,658 | 217,963 | 220,914 | 2,951 |
| Fines and forfietures | 21,000 | 34,469 | 36,656 | 2,187 |
| Investment earnings | 10,980 | 40,580 | 46,044 | 5,464 |
| Other | 234,867 | 321,328 | 327,015 | 5,687 |
| Total revenues | 2,434,486 | 2,560,889 | 2,588,625 | 27,736 |
| Expenditures | | | | |
| General government: | | | | |
| Council | 14,150 | 10,484 | 7,621 | 2,863 |
| Manager | 130,875 | 137,380 | 128,832 | 8,548 |
| Elections | 1,440 | 1,178 | 1,177 | 1 |
| Attorney | 83,330 | 135,994 | 133,565 | 2,429 |
| Clerk | 268,995 | 270,383 | 216,609 | 53,774 |
| Treasurer | 93,313 | 96,866 | 86,349 | 10,517 |
| Building & Grounds | 56,160 | 73,557 | 72,202 | 1,355 |
| Appeals fees | 670 | 180 | 330 | (150) |
| Beautification committee | 3,310 | 3,310 | 2,565 | 745 |
| Total general government | 652,243 | 729,332 | 649,250 | 80,082 |
| Public safety: | | | | |
| Police | 567,611 | 585,976 | 564,954 | 21,022 |
| Fire | 105,740 | 95,931 | 91,960 | 3,971 |
| 911 and Communications | 250,750 | 259,347 | 239,178 | 20,169 |
| Building inspection | 19,671 | 34,973 | 32,711 | 2,262 |
| Total public safety | 943,772 | 976,227 | 928,803 | 47,424 |
| Public works: | | | | |
| Department of public works | 228,464 | 265,337 | 227,671 | 37,666 |
| Light poles | 41,450 | 45,050 | 49,419 | (4,369) |
| Engineering fees | 4,120 | 4,120 | 544 | 3,576 |
| Rubbish contracts | 214,161 | 214,161 | 212,625 | 1,536 |
| Total public works | 488,195 | 528,668 | 490,259 | 38,409 |
| | | | | |

Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual General Fund For the Year Ended June 30, 2006

| | | Budgeted | Amo | unts | | Fin | riance with al Budget Positive |
|--|----|-----------|---|-----------|---|-----|--------------------------------------|
| | | Driginal | | Final | Actual | | Vegative) |
| Concluded | | | *************************************** | | *************************************** | | |
| Community and economic development: | | | | | | | |
| Planning & building department | \$ | 57,276 | \$ | 23,612 | \$ 20,125 | \$ | 3,487 |
| Planning fees | | 21,520 | | 22,085 | 17,080 | | 5,005 |
| Public relations | | 16,400 | | 37,667 | 53,241 | | (15,574) |
| Total community and economic development | | 95,196 | | 83,364 | 90,446 | | (7,082) |
| Recreation and culture: | | | | | | | |
| Parks | | 46,825 | | 46,825 | 33,975 | | 12,850 |
| Other functions: | | | | | | | |
| Insurance | | 39,954 | | 59,597 | 59,596 | | 1 |
| Other | | 138,327 | | 74,947 | 56,716 | | 18,231 |
| Total other functions | | 178,281 | | 134,544 | 116,312 | | 18,232 |
| Capital Outlay | | 93,530 | | 111,416 | 52,804 | | 58,612 |
| Debt service: | | | | | | | |
| Principal | | 10,000 | | 10,000 | 10,000 | | - |
| Interest | | 600 | | 600 | 600 | | _ |
| Total debt service | | 10,600 | | 10,600 | 10,600 | | - |
| Total expenditures | | 2,508,642 | 2 | ,620,976 | 2,372,449 | | 248,527 |
| Revenues over (under) expenditures | | (74,156) | | (60,087) | 216,176 | | (276,263) |
| Other financing sources (uses) | | | | | | | |
| Sale of capital assets | | 2,000 | | 2,000 | - | | 2,000 |
| Transfers in | | 10,000 | | 10,300 | 10,300 | | - |
| Transfers out | | (124,294) | | (124,374) | (124,294) | | 80 |
| Total other financing (uses) | | (112,294) | | (112,074) | (113,994) | | 1,920 |
| Net change in fund balances | | (186,450) | | (172,161) | 102,182 | | (274,343) |
| Fund balance, beginning of year | · | 841,000 | | 841,000 | 841,000 | | |
| Fund balance, end of year | | 654,550 | \$ | 668,839 | \$ 943,182 | \$ | (274,343) |

Statement of Net Assets Proprietary Funds June 30, 2006

| | Business-ty | pe Activities - I | Enterprise Funds | Governmental Activities Vehicle and Equipment Internal |
|---|---------------------|-------------------|---|--|
| | Sewer | Water | Total | Service Fund |
| Assets | | | | |
| Current assets: | | | | |
| Cash and cash equivalents | \$1,285,045 | \$ 866,708 | \$ 2,151,753 | \$ 254,361 |
| Accounts receivable | 104,204 | 152,279 | 256,483 | 107 |
| Due from other governments | 11.900 | | 11 000 | |
| Due from other funds | 11,800 | 90,455 | 11,800 150,942 | 1,827 |
| Prepaid expenses Total current assets | 60,487 1,461,536 | 1,109,442 | 2,570,978 | 256,295 |
| Total cultent assets | 1,401,550 | 1,109,442 | 2,370,970 | 230,293 |
| Noncurrent assets: | | | | |
| Cash and cash equivalents with the County | | | | |
| Restricted cash and cash equivalents | _ | 63,220 | 63,220 | W- |
| Advances to other funds | 60,000 | | 60,000 | |
| Non-depreciable capital assets | 352,372 | 415,257 | 767,629 | • |
| Capital assets being depreciated, net | 738,338 | 3,518,055 | 4,256,393 | 898,491 |
| Total noncurrent assets | 1,150,710 | 3,996,532 | 5,147,242 | 898,491 |
| Total honourient assets | 1,150,710 | | | 070,771 |
| Total assets | 2,612,246 | 5,105,974 | 7,718,220 | 1,154,786 |
| Liabilities | | | | |
| Current liabilities: | | | | |
| Accounts payable | 65,083 | 6,354 | 71,437 | 3,266 |
| Due to other funds | 59,187 | 166,518 | 225,705 | - |
| Advances payable - current portion | | | - | 20,000 |
| Total current liabilities | 124,270 | 172,872 | 297,142 | 23,266 |
| Current liabilities payable from restricted assets: | | | | |
| Restricted deposit | - | 5,000 | 5,000 | - |
| Accrued interest | 86 | 45,713 | 45,799 | 4,595 |
| Bonds payable - current portion | | 138,701 | 138,701 | - |
| Total current liabilities payable from restricted assets | 86 | 189,414 | 189,500 | 4,595 |
| Noncurrent liabilities: | | | | |
| Charges received in advance | _ | 2,579 | 2,579 | 120,000 |
| Accrued compensated absences | _ | 8,065 | 8,065 | 120,000 |
| Notes payable | - | - | - | 145,881 |
| Bonds payable - net of current portion and | | | | 2 17,552 |
| unamortized bond discount of \$22,077 | - | 2,346,817 | 2,346,817 | - |
| Advances from other funds | - | | - | 40,000 |
| Total noncurrent liabilities | - | 2,357,461 | 2,357,461 | 305,881 |
| Total liabilities | 124,356 | 2,719,747 | 2,844,103 | 333,742 |
| Net Assets | | | | |
| Investment in capital assets, net of related debt | 1,090,710 | 1,447,794 | 2,538,504 | 752,610 |
| Restricted for bond redemption | 1,000,710 | 13,220 | 13,220 | 752,010 |
| Unrestricted (deficit) | 1,397,180 | 925,213 | 2,322,393 | 68,434 |
| Total net assets | \$2,487,890 | \$2,386,227 | 4,874,117 | \$ 821,044 |
| W WAREN WELL ARROWS AND | | | .,0,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | Q 021,01:T |
| Adjustment to reflect the consolidation of internal service | | | | |
| fund activities related to enterprise funds | | | 284,041 | |
| Net assets of business type activities | | | \$ 5,158,158 | |

Statement of Revenues, Expenses and Changes in Fund Net Assets Proprietary Funds For the Year Ended June 30, 2006

| | Rusiness-tvn | e Activities - En | ternrice Funds | Governmental Activities Motor Pool | |
|--|---------------------|--------------------|-----------------------|------------------------------------|--|
| | Dusiness-typ | c Activities - Eli | ter prise rands | Internal | |
| _ | Sewer | <u>Water</u> | Total | Service Fund | |
| Operating revenues | Φ 537.03P | 9 754065 | ¢ 1 201 102 | © 199.073 | |
| Charges for services Miscellaneous fees | \$ 527,038 7,200 | \$ 754,065 | \$ 1,281,103 7,200 | \$ 188,973 | |
| Other | 2,993 | 61,274 | 64,267 | - | |
| Total operating revenues | 537,231 | 815,339 | 1,352,570 | 188,973 | |
| - | | 010,000 | 1,552,570 | 100,773 | |
| Operating expenses Personal services | 32,257 | 207 591 | 220 020 | 56 522 | |
| Professional services | 292,828 | 207,581 4,352 | 239,838 297,180 | 56,532 1,025 | |
| Supplies | 3,665 | 43,829 | 47,494 | 5,657 | |
| Contractual services | | 138,626 | 138,626 | 7,002 | |
| Repairs and maintenance | •• | 1,897 | 1,897 | 52,179 | |
| Equipment rental | 49,814 | 49,814 | 99,628 | - | |
| Insurance | 24,999 | 10,782 | 35,781 | 6,975 | |
| Utilities | · | 36,148 | 36,148 | , <u>.</u> | |
| Depreciation | 100,128 | 141,320 | 241,448 | 66,486 | |
| Administration | 67,551 | 67,551 | 135,102 | - | |
| Other | 265 | 4,575 | 4,840 | 279 | |
| Total operating expenses | 571,507 | 706,475 | 1,277,982 | 196,135 | |
| Operating income (loss) | (34,276) | 108,864 | 74,588 | (7,162) | |
| Non-operating revenues (expenses) | | | | | |
| Gain on sale of capital assets | - | - | - | 22,288 | |
| Interest income | 56,888 | 43,219 | 100,107 | 8,713 | |
| Interest expense | | (105,712) | (105,712) | (3,185) | |
| Total non-operating revenues (expenses) | 56,888 | (62,493) | (5,605) | 27,816 | |
| Income (loss) before transfers | 22,612 | 46,371 | 68,983 | 20,654 | |
| Transfers in | _ | 15,450 | 15,450 | - | |
| Transfers out | (20,600) | (5,150) | (25,750) | | |
| Change in net assets | 2,012 | 56,671 | 58,683 | 20,654 | |
| Net assets, beginning of year | 2,485,878 | 2,329,556 | | 800,390 | |
| Net assets, end of year | \$2,487,890 | \$2,386,227 | | \$ 821,044 | |
| Adjustment to reflect the consolidation of interna related to enterprise funds | l service fund ac | tvities | (3,008) | | |
| Change in net assets of business-type activities | | | \$ 55,675 | | |

Statement of Cash Flows Proprietary Funds For the Year Ended June 30, 2006

| | | | | Governmental Activities |
|---|-------------|--------------|--------------|---|
| | Sewer | Water | Total | Motor Pool Internal Service Fund |
| Cash flows from operating activities | | | | |
| Cash received from customers and others | \$ 547,432 | \$ 827,194 | 1,374,626 | \$ 188,866 |
| Cash received from interfund services | 123,539 | 235,468 | 359,007 | (30,000) |
| Cash payments to suppliers for goods and services | (529,699) | (680,071) | (1,209,770) | (118,473) |
| Net cash provided by operating activities | 141,272 | 382,591 | 523,863 | 40,393 |
| Cash flows from investing activities | | | | |
| Investment income | 56,888 | 43,218 | 100,106 | 8,713 |
| Cash flows from capital and related financing activ | ities | | | |
| Purchase of capital assets | (372,695) | (592,124) | (964,819) | (225,946) |
| Bond/note principal payments | · · · · · · | (108,700) | (108,700) | |
| Bond/note interest payments | 86 | (68,789) | (68,703) | 1,410 |
| Proceeds from sale of capital assets | *** | - | _ | 22,288 |
| Proceeds from debt issuance | _ | Verification | | 145,881 |
| Net cash (used) by capital and related | | | | |
| financing activities | (372,609) | (769,613) | (1,142,222) | (56,367) |
| Cash flows from non-capital financing activities | | | | |
| Transfers in | - | 15,450 | 15,450 | - |
| Transfers out | (20,600) | (5,150) | (25,750) | |
| Net cash provided (used) by non-capital | | | | |
| financing activities | (20,600) | 10,300 | (10,300) | |
| Net increase (decrease) in cash and cash equivale | (195,049) | (333,504) | (528,553) | (7,261) |
| Cash and cash equivalents, beginning of year | 1,480,094 | 1,263,432 | 2,743,526 | 261,622 |
| Cash and cash equivalents, end of year | \$1,285,045 | \$ 929,928 | \$ 2,214,973 | \$ 254,361 |

Continued...

Statement of Cash Flows (Concluded) Proprietary Funds For the Year Ended June 30, 2006

| | Sewer | Water | Total | Governmental Activities Vehicle and Equipment Internal Service Fund |
|--|-------------|------------|------------|---|
| D. W. C. | | | | |
| Reconciliation of operating income (loss) to net cash provided by operating activities | | | | |
| Operating income (loss) | \$ (34,276) | \$ 108,864 | \$ 74,588 | \$ (7,162) |
| Adjustments to reconcile operating income (loss) | 0 (5 1,270) | 1.0000 | ψ , i,200 | Ψ (/,102) |
| to net cash provided by operating activities: | | | | |
| Depreciation | 100,128 | 141,320 | 241,448 | 66,486 |
| Changes in assets and liabilities: | | | | |
| Accounts receivable - customers | 10,201 | 9,142 | 19,343 | (107) |
| Due from other governments | • | 2,713 | 2,713 | - |
| Due from other funds | (11,800) | 1,399 | (10,401) | - |
| Prepaid items | 11,610 | 8,893 | 20,503 | 270 |
| Advances to other funds | 10,000 | - | 10,000 | - |
| Accounts payable | 277 | (4,469) | (4,192) | 10,906 |
| Due to other funds | 57,788 | 166,518 | 224,306 | ** |
| Restricted deposits payable | - | (50,000) | (50,000) | - |
| Charges received in advance | - | - | - | (20,000) |
| Accrued compensated absences | (2,656) | (1,789) | (4,445) | • |
| Advances from other funds | \ | | - | (10,000) |
| Net cash provided by operating activities | \$ 141,272 | \$ 382,591 | \$ 523,863 | \$ 40,393 |

Statement of Fiduciary Net Assets Fiduciary Fund June 30, 2006

| | | Agency Fund | |
|---------------------------|-----|----------------|--|
| Assets | | | |
| Cash and cash equivalents | \$ | 72,889 | |
| Total assets | _\$ | 72,889 | |
| Liabilities | | | |
| Accounts payable | \$ | 114 | |
| Accrued liabilities | | 21,274 | |
| Performance bonds | | 51,501 | |
| Total liabilities | \$ | 72,889 | |

Notes to Financial Statements

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Village of Oxford, Michigan (the "Village" or "government") is a municipal corporation governed by an elected five-member council and an appointed Village Manager. The accompanying financial statements present the Village (the primary government) and its component units, entities for which the government is considered to be financially accountable. Blended component units, although legally separate entities, are in substance, part of the government's operations. The discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government.

Blended component unit

Building Authority. The members of the governing board of the Oxford Building Authority are appointed by the Village Council. The budgets and expenditures of the Building Authority are approved by the Village Council. For financial reporting purposes, the Building Authority is reported as if it were part of the Village's operation because the Village has the ability to significantly influence operations, and the Building Authority's sole purpose is to serve the Village. Complete financial statements of the Building Authority are not prepared.

Discretely presented component unit

Downtown Development Authority. The component unit column in the combined financial statements includes the financial data of the Village's discretely presented component unit, the Downtown Development Authority (the "Authority"). The discretely presented component unit is reported in a separate column to emphasize it is legally separate from the Village. The members of the governing board of the Authority are appointed by the Village Board. The budgets and expenditures of the Authority must be approved by the Village Board. Complete financial statements of the Downtown Development Authority can be obtained at the Village's administrative offices.

B. Basis of Presentation - Government-Wide and Fund Financial Statements

Government-wide financial statements. The statements of net assets and activities report information on all of the non-fiduciary activities of the primary government (the Village) and its component unit. For the most part, eliminations have been made to remove the effect of double-counting inter-fund activities. These statements distinguish between the Village's governmental and business-type activities. Governmental activities generally are financed through taxes, intergovernmental revenues and other nonexchange

Notes to Financial Statements

transactions. Business-type activities rely to a significant extent on fees and charges for services. Likewise, the primary government is reported separately from the legally separate component unit for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which direct expenses are offset by program revenues for the different business-type activities of the Village and for each function of the Village's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable with a particular function or segment. Program revenues include (1) fees, fines and charges paid by the recipients of goods or services offered by the programs and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including taxes and other items, are presented as general revenues.

Fund financial statements. The fund financial statements report in separate statements, information for governmental, proprietary and fiduciary funds. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Government-wide, proprietary and fiduciary fund financial statements. The government-wide, proprietary and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, except for agency funds, which do not have a measurement focus. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of the timing of related cash flows.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of the Village's enterprise funds and internal services fund are charges to customers for sales and services. Operating expenses for enterprise funds and the internal service fund include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Non-exchange transactions, in which the Village gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants,

Notes to Financial Statements

entitlements and donations is recognized in the fiscal year in which all eligibility requirements imposed by the provider have been satisfied.

Governmental fund financial statements. Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The Village generally considers all revenues reported in the governmental funds to be available if they are collected within sixty days after year-end. The exception to this relates to state shared revenues that are considered available if they are collected within ninety days after year-end. Property taxes, franchise taxes, intergovernmental revenues, licenses and interest are considered to be susceptible to accrual.

Expenditures generally are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, compensated absences, and claims and judgments, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases, if any, are reported as other financing sources.

The Village reports the following major governmental funds:

General fund. This is the Village's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Capital projects fund. This fund accounts for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds).

The Village reports the following major proprietary funds:

Sewer fund. This fund accounts for the activities of the sewage disposal and sewage treatment system.

Water fund. This fund accounts for the activities of the Village's water distribution and water treatment system.

Notes to Financial Statements

Additionally, the Village reports the following fund types:

Special revenue funds. These funds account for revenue sources that are legally restricted to expenditures for specific purposes not including major capital projects.

Debt service funds. These funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.

Internal service fund. This fund accounts for operations that provide services to other departments or agencies of the Village. The Village maintains one internal service fund, the Motor Equipment Fund.

Agency fund. This fund accounts for assets held for other governments in an agency capacity.

Both the government-wide and proprietary fund financial statements of the Village follow private-sector standards of accounting and financial reporting issued prior to December 1, 1989, unless those standards conflict with guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The Village has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payment-in-lieu of taxes and other charges between the government's water and sewer function and various other functions of the government. Eliminations of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Under the terms of grant agreements, the Village funds certain programs by a combination of specific cost-reimbursement grants, and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net assets available to finance the program. It is the Village's policy to first apply cost-reimbursement grant resources to such programs, followed by general revenues.

Notes to Financial Statements

D. Assets, Liabilities and Equity

Deposits and investments

The Village maintains an investment pool for all Village funds. Each fund's portion of the investment pool is displayed on the statement of net assets/balance sheet as "cash and cash equivalents".

The Village's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

State statutes authorize the government to deposit in the accounts of federally insured banks, credit unions, and savings and loan associations, and to invest in obligations of the U.S. Treasury, certain commercial paper, repurchase agreements, bankers acceptances, and mutual funds composed of otherwise legal investments.

Investments are stated at fair value. Short-term investments are reported at cost, which approximates fair value.

Receivables and payables

All trade and delinquent property tax receivables are shown net of an allowance for uncollectibles, as applicable.

All outstanding balances between funds are reported as *due to/from other funds*. Any residual balances outstanding between the governmental and business-type activities are reported in the government-wide financial statements as *internal balances*.

Inventories, prepaid items and other assets

All inventories are valued at cost using the first-in/first-out method. Generally, inventories of governmental funds are recorded as expenditures when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

Restricted assets

Certain proceeds of the Village's enterprise fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the statement

Notes to Financial Statements

of net assets because they are maintained in separate bank accounts and their use is limited by applicable bond covenants.

Capital assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. The government defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

In the case of the initial capitalization of general infrastructure assets (i.e. those reported by the governmental activities) the government chose to include all such items regardless of their acquisition date or amount. The government was able to estimate the historical cost for the initial reporting of these assets through backtrending (i.e. estimating the current replacement cost of the infrastructure to be capitalized and using an appropriate price-level index to deflate the cost to the acquisition year or estimated acquisition year.) Actual historical cost was used as available. As the government constructs or acquires additional capital assets each period, including infrastructure assets, they are capitalized and reported at historical cost. The reported value excludes normal maintenance and repairs which are essentially amounts spent in relation to capital assets that do not increase the capacity or efficiency of the item or extend its useful life beyond the original estimate.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities, if any, is included as part of the capitalized value of the assets constructed. No such interest expense was incurred during the current fiscal year.

Notes to Financial Statements

Capital assets of the primary government are depreciated using the straight-line method over the following estimated useful lives:

| Assets | <u>Years</u> |
|--|--------------|
| Land improvements | 5-25 |
| Buildings and building improvements | 5-25 |
| Public domaine infrastructure | 15-25 |
| Water and wastewater system infrastructure | 10-40 |
| Vehicles | 2-10 |
| Office equipment | 5-10 |
| Machinery and equipment | 5-10 |

Compensated absences

It is the government's policy to permit employees to accumulate earned but unused sick and compensatory time benefits, subject to certain limitations. All sick time pay is accrued at 50 percent of earned and unused leave hours in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations or retirements.

Long-term obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Notes to Financial Statements

Fund equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for a specific purpose. Fund balance designations represent tentative management plans that are subject to change.

II. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for the general and special revenue funds. All annual appropriations lapse at year-end, except for those approved by the Village Council for carry forward. The legal level of budgetary control is the functional level for the general fund and the fund level for special revenue funds.

The Village Council requires the Village Manager to submit an estimate of revenues and anticipated expenditures for the succeeding fiscal year in June. The Village Manager is then authorized to assign and transfer budget amounts within each fund to the extent that the net total fund appropriation (which the Village defines as gross authorized expenditures less related revenues that are specifically designated to fund those activities) is not exceeded. Village Council approval is required for any budgetary changes that result in an increase to net appropriations.

Formal budgetary integration is employed as a management control during the year. Supplemental appropriations were approved by the Village Council in the form of budget amendment resolutions or as part of special authorizing motions for grants, bonds or notes, the total of which was not significant in relation to the original budget appropriation valuations.

B. Excess of Expenditures Over Appropriations

State statutes provide that a local unit shall not incur expenditures in excess of the amount appropriated. During the year ended June 30, 2006, the Village incurred expenditures in excess of the amounts appropriated as follows:

| | | Final | | | |
|------------------------|----|--------|--------------|----|---------|
| General Fund | _1 | Budget | Actual | V | ariance |
| Community and economic | | | | | |
| development | \$ | 83,364 | \$ 90,446 | \$ | (7,082) |

Notes to Financial Statements

III. DETAILED NOTES ON ALL FUNDS AND ACCOUNT GROUPS

A. Deposits and Investments

A reconciliation of cash and investments as shown on the Statement of Net Assets and Statement of Fiduciary Net Assets follows:

| | Primary Government | Component Unit | <u>Total</u> |
|--|-----------------------|---------------------|---------------------|
| Statement of net assets | | | |
| Cash and cash equivalents | \$ 3,951,422 | \$ 1,212,863 | \$ 5,164,285 |
| Temporarily restricted cash and | 62.220 | | 62.220 |
| cash equivalents Statement of fiduciary net assets | 63,220 | - | 63,220 |
| Cash and cash equivalents | 72,889 | | 72,889 |
| Total | <u>\$ 4,087,531</u> | <u>\$ 1,212,863</u> | <u>\$ 5,300,394</u> |

These balances are disclosed in the notes as follows:

| Bank deposits (checking accounts, | |
|-----------------------------------|-------------|
| savings accounts and CDs) | \$5,300,194 |
| Cash on hand | 200 |
| Total | \$5,300,394 |

Investments

The Village is authorized by the Village Council, in accordance with State law, to invest surplus funds in the following:

- ♦ Bonds, securities, other obligations and repurchase agreements of the United States, or an agency or instrumentality of the United States.
- ♦ Certificates of deposit, savings accounts, deposit accounts or depository receipts of a qualified financial institution.
- ♦ Commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and that matures not more than 270 days after the date of purchase.
- Banker's acceptances of United States banks.

Notes to Financial Statements

- ♦ Obligations of the State of Michigan and its political subdivisions that, at the time of purchase, are rated as investment grade by at least one standard rating service.
- ♦ Mutual funds registered under the Investment Company Act of 1940 with the authority to purchase only investment vehicles that are legal for direct investment by a public corporation.
- External investment pools as authorized by Public Act 20 as amended through December 31, 1997.

As of year-end, the Village had no investments.

Investment and deposit risk

Interest Rate Risk. State law limits the allowable investments and the maturities of some of the allowable investments as identified in the list of investments above. The Village's investment policy does not have specific limits in excess of State law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk. State law limits investments to specific government securities, certificates of deposit and bank accounts with qualified institutions, commercial paper with specific maximum maturities and ratings when purchased, bankers acceptances of specific financial institutions, qualified mutual funds and qualified external investment pools as identified in the list of authorized investments above. The Village's investment policy does not have specific limits in excess of state law on investment credit risk. The Village held no investments as of year-end.

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that in the event of a bank failure, the Village's deposits may not be returned. State law does not require and the Village does not have a policy for deposit custodial credit risk. As of year-end, \$5,100,792 of the \$5,300,792 bank balance was exposed to custodial credit risk because it was uninsured and uncollateralized.

Custodial Credit Risk – Investments. For an investment, custodial credit risk is the risk that in the event of the failure of the counterparty, the Village will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. State law does not require and the Village does not have a policy for investment custodial credit risk. The Village held no investments as of year-end.

Concentration of Credit Risk. State law limits allowable investments but does not limit concentration of credit risk as identified in the list of authorized investments above. The

Notes to Financial Statements

Village's investment policy does not have specific limits in excess of State law on concentration of credit risk. No investments were held at year-end.

B. Receivables

Receivables in the governmental activities are 52.86 percent due from other governments, 13.39 percent accounts receivables and 33.75 percent taxes and special assessments. Business-type activities receivables are 100 percent due from customers, and 0 percent due from other governments.

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the deferred revenue was 2.1 percent made up of unavailable funds related to personal property taxes and special assessments that have been earned, but not yet received and 97.9 percent prepaid rent from the water and sewer funds to the internal service fund.

Notes to Financial Statements

C. Capital Assets

Capital assets activity for the year ended June 30, 2006 was as follows:

Primary government

Governmental Activities

| | eginning Balance | Additions Dispo | | Disposals Transfers | | Ending Balance | | | |
|---|---------------------|-----------------|-----------|---------------------|-----------|----------------|-----------|----|------------|
| Capital assets not being depreciated: | | | | | | | | | |
| Land | \$ 468,448 | \$ | - | \$ | - | \$ | - | \$ | 468,448 |
| Construction in progress | 125,943 | | - | | | | (125,943) | | - |
| Total capital assets not being depreciated | 594,391 | | - | | | | (125,943) | | 468,448 |
| Capital assets being depreciated: | | | | | | | | | |
| Buildings and improvements | 1,496,475 | | 9,958 | | - | | (1) | | 1,506,432 |
| Street lighting | 70,550 | | - | | - | | - | | 70,550 |
| Furniture and equipment | 1,290,835 | | 255,135 | | (133,531) | | 6 | | 1,412,445 |
| Vehicles | 90,671 | | 23,616 | | (24,330) | | - | | 89,957 |
| Infrastructure | 7,794,585 | | 1,906,391 | | - | | 125,943 | | 9,826,919 |
| Total capital assets being depreciated | 10,743,116 | | 2,195,100 | | (157,861) | | 125,948 | | 12,906,303 |
| Accumulated depreciation: | | | | | | | | | |
| Buildings and improvements | 546,335 | | 58,418 | | - | | (2) | | 604,751 |
| Street lighting | 47,046 | | 4,703 | | - | | - | | 51,749 |
| Office furnishings and equipment | 1,036,710 | | 85,302 | | (125,819) | | - | | 996,193 |
| Vehicles | 35,328 | | 17,442 | | (24,330) | | - | | 28,440 |
| Infrastructure | 4,846,618 | | 337,020 | | - | | - | | 5,183,638 |
| Total accumulated depreciation | 6,512,037 | | 502,885 | | (150,149) | | (2) | | 6,864,771 |
| Total capital assets being depreciated, net | 4,231,079 | | 1,692,215 | | (7,712) | | 125,950 | | 6,041,532 |
| Governmental activities capital assets, net | \$ 4,825,470 | \$ | 1,692,215 | \$ | (7,712) | \$ | 7 | \$ | 6,509,980 |

Notes to Financial Statements

| Business Type activities | | | | |
|--|--------------|------------|-----------|--------------|
| | Beginning | | | Ending |
| | Balance | Additions | Disposals | Balance |
| Capital assets not being depreciated: | | | | |
| Land | \$ - | \$ 709,744 | \$ - | \$ 709,744 |
| Construction in progress | | 57,885 | | 57,885 |
| Total capital assets not being depreciated | - | 767,629 | | 767,629 |
| Capital assets being depreciated: | | | | |
| Land improvements | 34,727 | - | - | 34,727 |
| Buildings and improvements | 286,414 | - | - | 286,414 |
| Furniture and equipment | 22,154 | - | - | 22,154 |
| Water supply system improvements | 4,497,503 | 155,260 | - | 4,652,763 |
| Village lateral lines | 2,650,000 | 20,322 | - | 2,670,322 |
| Paint Creek interceptor | 1,137,457 | - | - | 1,137,457 |
| Machinery and equipment | 292,889 | 21,610 | - | 314,499 |
| Total capital assets being depreciated | 8,921,144 | 197,192 | - | 9,118,336 |
| Accumulated depreciation: | | | | |
| Land improvements | 25,919 | 626 | - | 26,545 |
| Buildings and improvements | 185,017 | 7,162 | - | 192,179 |
| Furniture and equipment | 22,154 | - | - | 22,154 |
| Water supply system improvements | 1,182,441 | 114,684 | - | 1,297,125 |
| Village lateral lines | 2,086,875 | 66,250 | - | 2,153,125 |
| Paint Creek interceptor | 895,768 | 28,436 | - | 924,204 |
| Machinery and equipment | 222,321 | 24,290 | - | 246,611 |
| Total accumulated depreciation | 4,620,495 | 241,448 | | 4,861,943 |
| Total capital assets being depreciated, net | 4,300,649 | (44,256) | - | 4,256,393 |
| Business-type activities capital assets, net | \$ 4,300,649 | \$ 723,373 | \$ - | \$ 5,024,022 |

Depreciation expense was charged to functions/programs of the primary government as follows:

| Governmental activities | | |
|--|-----------|---------|
| General government | \$ | 81,935 |
| Public safety | | 17,444 |
| Highways and streets | | 337,020 |
| Motor pool | _ | 66,486 |
| Total depreciation expense - governmental activities | <u>\$</u> | 502,885 |
| Business-type activities | | |
| Water fund | \$ | 141,320 |
| Sewer fund | | 100,128 |
| Total depreciation expense - governmental activities | \$ | 241,448 |

Notes to Financial Statements

Discretely presented component unit

Activity for the Downtown Development Authority for the year ended June 20, 2006, was as follows:

Component Unit

| component can | Beginning Balance | | Additions | | Disposals | | Ending Balance | |
|---|----------------------|---------|-----------|---------|-----------|---|-------------------|-----------|
| Capital assets not being depreciated: | | | | | | | | |
| Land | \$ | 808,411 | \$ | 397,419 | \$ | - | \$ | 1,205,830 |
| Construction in progress | | 20,022 | | - | | - | | 20,022 |
| Total capital assets not being depreciated | | 828,433 | | 397,419 | | - | | 1,225,852 |
| Capital assets being depreciated: | | | | | | | | |
| Land Improvements | | - | | 53,515 | | - | | 53,515 |
| Street lighting | | 24,255 | | - | | - | | 24,255 |
| Equipment | | 17,314 | | - | | - | | 17,314 |
| Total capital assets being depreciated | | 41,569 | | 53,515 | | - | | 95,084 |
| Accumulated depreciation: | | | | | | | | |
| Land Improvements | | - | | 2,676 | | - | | 2,676 |
| Street lighting | | 24,255 | | - | | - | | 24,255 |
| Equipment | | 17,314 | | - | | - | | 17,314 |
| Total accumulated depreciation | | 41,569 | | 2,676 | | - | | 44,245 |
| Total capital assets being depreciated, net | | - | | 50,839 | | - | | 50,839 |
| Component unit capital assets, net | \$ | 828,433 | \$ | 448,258 | \$ | - | \$ | 1,276,691 |

D. Interfund Receivables, Payables and Transfers

The following are the interfund receivables and payables balances at June 30, 2006:

| | | Fund due from | | | | | | |
|-----------------------|---------|---------------|----|--------|-------|---------|----|---------|
| | Gener | General Sewer | | | Water | | | |
| Fund due to | Fund | Fund | | Fund | | Fund | | Total |
| General Fund | \$ - | | \$ | 11,258 | \$ | 11,258 | \$ | 22,516 |
| Capital Projects Fund | | | | 20,322 | | 155,260 | | 175,582 |
| Sewer Fund | 11,8 | 00 | | - | | - | | 11,800 |
| Nonmajor | | | | | | | | |
| Governmental Fund | 3 | 00 | | 27,607 | | | | 27,907 |
| | | | | | | | | |
| Total | \$ 12,1 | 00 | \$ | 59,187 | \$ | 166,518 | \$ | 237,805 |

There was also a \$60,000 advance to the motor pool fund from the sewer fund during the year.

Notes to Financial Statements

The outstanding balances between funds result mainly from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

The composition of interfund transfers for the year ended June 30, 2006 is as follows:

Primary Government

| | | Nonmajor | | | | | | |
|--------------------|-----------|----------|------------|-----------|------------|------|-------|--|
| | General | Go | vernmental | Water | | | | |
| Transfers out | Fund | Fund Fu | | Fund Fun | | Fund | Total | |
| General Fund | \$ - | \$ | 124,294 | \$ - | \$ 124,294 | | | |
| Nonmajor | | | | | | | | |
| Governmental Funds | - | | 299,426 | - | 299,426 | | | |
| Sewer Fund | 5,150 | | - | 15,450 | 20,600 | | | |
| Water Fund | 5,150 | | | | 5,150 | | | |
| | | | _ | | | | | |
| Total | \$ 10,300 | \$ | 423,720 | \$ 15,450 | \$ 449,470 | | | |

Component Unit

| | Tran | sfers in | |
|------------------------|------|-----------|-----------|
| | Do | wntown | |
| | Dev | elopment | |
| | A | uthority | |
| | Deb | t Service | |
| Transfers out | | Fund | Total |
| Downtown Development | | | |
| Authority General Fund | \$ | 77,500 | \$ 77,500 |
| | | | |
| Total | \$ | 77,500 | \$ 77,500 |

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; (2) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service fund as debt service payments become due; and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

Notes to Financial Statements

E. Long-term Debt

General obligation bonds. The government issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for governmental activities.

| | Interest | |
|---------------------------------------|------------|---------------|
| Purpose | Rate | Amount |
| Governmental activities | | |
| Series 2005 Capital Improvement Bonds | 2.95-4.15% | \$ 2,348,480 |
| Series 1990 Building Authority Bonds | 6.8%-7.0% | 185,000 |
| Parking District #4 Bonds | 4.4%-5.65% | 110,000 |
| Motor Pool Note | 4.45% | 145,881 |
| Oxford Library Notes Payable | 3.0% | 10,000 |
| | | \$ 2,799,361 |
| | | |
| | Interest | |
| | Rate | Amount |
| Business-type activities | | |
| 1996 Water Revenue Bonds, net of | | |
| \$22,077 unamortized discount | 5.2%-8.0% | \$ 1,155,518 |
| 1998 DWRF Bonds | Variable | 1,330,000 |
| | | \$ 2,485,518 |
| | . | |
| | Interest | A 4 |
| | Rate | Amount |
| Component Unit | | |
| Series 2005 Capital Improvement | 205 4150/ | Φ 751 515 |
| Bonds | 2.95-4.15% | \$ 751,515 |

Annual debt service requirements to maturity for debt is as follows:

| Governmental Activities | | |
|-------------------------|--------------------|----------|
| | Principal | Interest |
| 2007 | \$ 197,007 \$ | 111,054 |
| 2008 | 206,606 | 102,911 |
| 2009 | 211,240 | 94,382 |
| 2010 | 224,701 | 85,434 |
| 2011 | 234,413 | 75,694 |
| 2012-2016 | 899,642 | 269,031 |
| 2017-2020 | 825,752 | 87,027 |
| | \$ 2,799,361 \$ | 825,533 |
| | | |

Notes to Financial Statements

| Business-type Activities | | |
|---------------------------------|-----------------|---------------|
| | Principal | Interest |
| 2007 | \$ 138,701 | \$ 100,239 |
| 2008 | 138,701 | 95,227 |
| 2009 | 143,701 | 90,189 |
| 2010 | 143,701 | 85,001 |
| 2011 | 143,701 | 79,789 |
| 2012-2016 | 888,507 | 300,027 |
| 2017-2021 | 788,506 | 117,480 |
| 2022 | 100,000 | 2,950 |
| | \$ 2,485,518 | \$ 870,902 |
| | | |
| Component Unit | | |
| | Principal | Interest |
| 2007 | \$ 41,212 | \$ 27,645 |
| 2008 | 42,424 | 26,388 |
| 2009 | 43,636 | 25,073 |
| 2010 | 46,061 | 23,699 |
| 2011 | 47,273 | 22,202 |
| 2012-2016 | 266,667 | 84,913 |
| 2017-2020 | 264,242 | 27,848 |
| | \$ 751,515 | \$ 237,768 |

Changes in Long-Term Debt. Long-term liability activity for the year ended June 30, 2006, was as follows:

Governmental activities:

| | | Balance | | | _ | | | Balance | | ie Within |
|---------------------------------------|---------------|-----------|-----------|---------|------------|-----------|---------------|-----------|----------|-----------|
| | June 30, 2005 | | Additions | | Reductions | | June 30, 2006 | | One Year | |
| Series 2005 Capital Improvement Bonds | \$ | 2,500,000 | \$ | - | \$ | (151,520) | \$ | 2,348,480 | \$ | 128,788 |
| Series 1990 Authority Bonds | | 215,000 | | - | | (30,000) | | 185,000 | | 30,000 |
| Parking District #4 Bonds | | 120,000 | | - | | (10,000) | | 110,000 | | 10,000 |
| Motor Pool Note | | - | | 145,881 | | - | | 145,881 | | 18,219 |
| Oxford Library Notes | | 20,000 | | | | (10,000) | | 10,000 | | 10,000 |
| Accrued compensated absences | | 71,662 | | 43,856 | | (71,074) | | 44,444 | | |
| Total governmental activities | \$ | 2,926,662 | \$ | 189,737 | \$ | (272,594) | \$ | 2,843,805 | \$ | 197,007 |

Business-type activities:

| | Ju | Balance ne 30, 2005 | Ad | lditions | R | eductions | Ju | Balance ne 30, 2006 | ne Year |
|--|----|----------------------------------|----|-----------------|----|----------------------------------|----|---------------------------------|-----------------------------|
| 1996 Water Revenue Bonds, 1998 DWRF Bonds Accrued compensated absences | \$ | 1,179,219 1,415,000 12,509 | \$ | - - 7,929 | \$ | (23,701) (85,000) (12,373) | \$ | 1,155,518 1,330,000 8,065 | \$ 48,701 90,000 - |
| Total business-type activities | \$ | 2,606,728 | \$ | 7,929 | \$ | (121,074) | \$ | 2,493,583 | \$ 138,701 |

Notes to Financial Statements

| Compor | ent | Hn | it٠ |
|---------|-----|----|-----|
| COHIDOL | иш | UI | шı: |

| | Balance ne 30, 2005 | Ac | lditions | Re | eductions | Balance ne 30, 2006 | ie Within ine Year |
|---|------------------------|----|------------|----|-----------|------------------------|-----------------------|
| Series 2005 Capital Improvement Bonds Accrued compensated absences | \$ 800,000 | \$ | - 2,187 | \$ | (48,485) | \$ 751,515 2,187 | \$ 41,212 |
| Total component unit activities | \$ 800,000 | \$ | 2,187 | \$ | (48,485) | \$ 753,702 | \$ 41,212 |

For the governmental activities, compensated absences are generally liquidated by the general fund.

F. Segment Information – Enterprise Funds

The Water Fund and the Sewer Fund are individual funds that account entirely for the government's water and wastewater activities. These funds are segments and are reported as major funds in the fund financial statements; therefore, segment disclosures herein are not required.

III. OTHER INFORMATION

A. Risk Management

The Village is exposed to various risks of loss related to torts; theft of, damage to, and distribution of assets; errors and omissions; injuries to employees and natural disasters. The Village carries commercial insurance to cover any potential claims associated with these risks and has had no claims that exceeded the insurance coverage during the past three years.

B. Property Taxes

The government's property taxes are levied each July 1 on the taxable valuation of property located in the Village as of the preceding December 31, the lien date. Property taxes are payable without penalty and interest if paid in full by August 31st. As of September 30, the unpaid property taxes are added to the Oakland County tax rolls. Assessed values, as established annually by the government and subject to acceptance by the County, are equalized by the State at an estimated 50% of current market value. The taxable value of real and personal property in the Village for the 2005 levy, including industrial facilities was \$124,016,625. The government's general operating tax rate for fiscal 2005-06 was 12.62 mills.

Notes to Financial Statements

Property taxes for the Downtown Development Authority (the "Authority") are derived from tax increment financing agreements with the various applicable taxing authorities. Under these arrangements, the Authority receives the property taxes levied on the increment of current taxable values over the base year values on those properties located within the established tax increment financing district.

Property taxes are recognized in the fiscal year in which they are levied.

C. Contingent Liabilities

Grove Property

The Village is in the process of purchasing a Grove Street property by exercising their right of eminent domain. The condemnation action is to ensure free parking to promote the viability of the community interests in the downtown area. The owner of the property is disputing the government's appraisal that values the land at \$170,000. The Village and the Downtown Development Authority equally recorded a restricted deposit for the full amount of the appraisal. Litigation is pending regarding the fair market value of the property in question. The actual cost of the property to the Village is contingent upon the outcome of the legal action and may be in excess of the original \$170,000 appraisal. The State Supreme Court remanded the case back to the Circuit Court for further proceeding. The Village expects to ultimately prevail. If the Village does not prevail, it would face attorney fees and costs under the condemnation statute against the Village of approximately \$60,000.

General

Amounts received or receivable from grantor agencies are subject to audit and potential adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the government expects such amounts, if any, to be immaterial.

The government is a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, it is the opinion of the government's counsel that resolution of these matters will not have a material adverse effect on the financial condition of the government.

Notes to Financial Statements

D. Joint Venture

Oxford Public Fire and EMS Commission (OPFEC)

The Village is a member of the Oxford Public Fire and EMS Commission (the "Commission"), which provides fire and emergency services to the citizens of Oxford Township and the Village of Oxford, Michigan. The two member communities provide funding for its operations. During the year ended December 31, 2005, the last available audited financial statements, the Commission reported \$660,869 in total assets and \$146,454 in total liabilities, including \$467,217 in capital assets, net of accumulated depreciation. During the year ended June 30, 2006, the Village expensed approximately \$93,697 of payments made to the Commission. Complete financial statements for the Oxford Public Fire and EMS Commission can be obtained from the administrative offices at 96 N. Washington, P.O. Box 911, Oxford, Michigan 48371.

The Township of Oxford is currently seeking to dissolve the Commission. This is a complex matter involving the Village's desire to maintain governmental integrity and control of the fire department and EMS services as well as determination of equities dating back to the 1970's and a balancing of equities between the Township of Oxford and the Village of Oxford in the jointly operated fire department presently under the Oxford Public Fire and EMS Commission, including the Village's claim to clear title in the old fire hall. The Village has engaged expert services to put together the historical picture from financial and budget records involving the longstanding relationship and complex equities involved. The expert witness fees and litigation costs will likely be substantial, but cannot be reasonably estimated at this time.

E. Defined Benefit Pension Plan

Plan Description

The Village's defined benefit pension plan provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. The Village participates in the Municipal Employees Retirement System of Michigan (MERS), an agent multiple-employer plan operating and administered by the MERS Retirement Board. Public Act No. 220 of the Public Acts of 1996, as amended, establishes and amends the benefit provisions of the participants in MERS. The Municipal Employees Retirement System of Michigan issues a publicly available financial report that includes financial statements and required supplementary information for MERS. That report may be obtained by writing to the Municipal Employees Retirement System of Michigan, 447 N. Canal Road, Lansing, Michigan 48917 or by calling (800) 767-6377.

Notes to Financial Statements

All full-time Village employees are eligible to participate in the MERS. Benefits vest after ten years of service. Village employees who retire at or after age 60 with ten years of credited service, age 55 with 15 years service or age 50 with 25 years of service, are entitled to an annual retirement benefit, payable monthly for life. This is the normal retirement benefit and is equal to 2.5% of the maximum 80% of final average compensation multiplied by the years of credited service. MERS also provides death and disability benefits. These benefits are established by state statute.

Funding Policy

The Village is required to contribute at an actuarially determined rate; the current rate is 13.13% of annual covered payroll. Employees are currently not required to contribute to the Plan. The contribution requirements of the Village are established and may be amended by the Retirement Board of MERS. The contribution requirements of plan members, if any, are established and may be amended by the Village depending on the MERS contribution program adopted by the Village.

Annual Pension Cost

For the year ended June 30, 2006, the Village's annual pension cost of \$91,632 for MERS was equal to the Village's required and actual contributions. The required contribution was determined as part of the December 31, 2005 actuarial valuation using the entry age normal cost method. The actuarial assumptions included (a) a rate of return on the investment of present and future assets of 8.0%, (b) projected salary increases of 4.5% per year compounded annually, attributable to inflation, and (c) additional projected salary increases of 0.0% to 8.40%% per year, depending on age, attributable to seniority/merit.

The actuarial value of MERS assets was determined on the basis of a valuation method that assumes the fund earns the expected rate of return, and includes an adjustment to reflect market value. The Village's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at December 31, 2005, the date of the latest available actuarial valuation, was 25 years.

Three-Year Trend Information

| Fiscal | Annual | Percentage | Net |
|---------------|------------|-------------|-------------------|
| Year | Pension | of APC | Pension |
| Ending | Cost (APC) | Contributed | Obligation |
| 6/30/2004 | 77,321 | 100 | 0 |
| 6/30/2005 | 79,579 | 100 | 0 |
| 6/30/2006 | 91,632 | 100 | 0 |

Notes to Financial Statements

F. State Construction Code Act Compliance

Public Act 245 of 1999 amended the State Construction Act to require Michigan municipal government's to establish fees that bear a reasonable relationship to the cost of operating their building departments. The Village's fee structure is not intended to fully recover its costs, and accordingly, the operations of the Village's building department are accounted for in the General Fund.

For the year ended June 30, 2006, the Village's revenue and expenditures related to its building department were as follows:

| Revenues | |
|---------------------------------|--------------------|
| Building Permits | \$ 24,455 |
| Electrical Permits | 3,065 |
| Heating Permits | 2,580 |
| Plumbing Permits | 2,326 |
| Other Revenue | 368 |
| Total Revenues | \$ 32,794 |
| | |
| | |
| Expenditures | |
| Expenditures Salaries and Wages | \$ 42,155 |
| | \$ 42,155 1,888 |
| Salaries and Wages | |
| Salaries and Wages Benefits | 1,888 |

REQUIRED SUPPLEMENTARY INFORMATION

Required Supplementary Information (Unaudited)

Defined Benefit Pension Plan

Schedule of Funding Progress

| Actuarial Valuation Date | Actuarial Value of Assets (a) | Actuarial Accrued Liability (AAL) Attained Age# (b) | Unfunded AAL (UAAL) (b - a) | Funded Ratio % (a / b) | Covered Payroll (c) | UAAL as a % of Covered Payroll ((b-a) / c) |
|--------------------------------|--|---|--------------------------------------|------------------------------|---------------------------|--|
| 12/31/00 | \$ 1,041,306 | \$ 1,350,075 | \$ 308,769 | 77% | \$ 516,357 | 60% |
| 12/31/01 | 1,144,348 | 1,529,706 | 385,358 | 75% | 587,803 | 66% |
| 12/31/02 | 1,205,872 | 1,604,630 | 398,758 | 75% | 649,166 | 61% |
| 12/31/03 | 1,331,981 | 1,895,927 | 563,946 | 70% | 748,047 | 75% |
| 12/31/04 | 1,448,204 | 1,896,803 | 448,599 | 76% | 708,365 | 63% |
| 12/31/05 | 1,574,122 | 2,134,330 | 560,208 | 74% | 697,858 | 80% |

COMBINING AND INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES

VILLAGE OF OXFORD, MICHIGAN Combining Balance Sheet Non Major Governmental Funds June 30, 2006

| | | Special | Revenue | Debt : | Service | | |
|---|-----------------|-----------------|---------------------|-----------------------|------------------------------|------------|------------|
| | Major Street | Local Street | Municipal Street | Building Authority | Municipal Debt Service | Parking | Total |
| Assets | | | | | d. | | |
| Cash and cash equivalents Receivables: | \$ 188,731 | \$ 25,437 | \$ 157,876 | \$ 6,905 | \$ - | \$ 76,039 | \$ 454,988 |
| Accounts receivable | - | - | 631 | - | ~ | ~ | 631 |
| Special assessments | - | - | - | - | _ | 52,291 | 52,291 |
| Due from other governments | 27,198 | 9,550 | - | - | - | - | 36,748 |
| Due from other funds | 12,925 | 4,838 | 10,144 | - | - | - | 27,907 |
| Prepaid items | 1,827 | | N- | | | 13,060 | 14,887 |
| Total assets | \$ 230,681 | \$ 39,825 | \$ 168,651 | \$ 6,905 | <u> </u> | \$ 141,390 | \$ 587,452 |
| Liabilities | | | | | | | |
| Accounts payable | \$ 2,754 | \$ 1,104 | \$ - | \$ - | \$ - | \$ | \$ 3,858 |
| Accrued liabilities | 334 | 299 | - | pa. | - | ** | 633 |
| Deferred revenue | - | _ | - | M | - | 51,996 | 51,996 |
| Total liabilities | 3,088 | 1,403 | ** | | ~ | 51,996 | 56,487 |
| Fund balances: | | | | | | | |
| Reserved for: | | | | | | | |
| Debt service | - | - | ** | - | ** | 76,334 | 76,334 |
| Prepaid items | 1,827 | - | 144 | - | ~ | 13,060 | 14,887 |
| Unreserved, undesignated | 225,766 | 38,422 | 168,651 | 6,905 | | ** | 439,744 |
| Total fund balances | 227,593 | 38,422 | 168,651 | 6,905 | | 89,394 | 530,965 |
| Total liabilities | | | | | | | |
| and fund balance | \$ 230,681 | \$ 39,825 | \$ 168,651 | \$ 6,905 | <u>\$</u> - | \$ 141,390 | \$ 587,452 |

Combining Statement of Revenues, Expenditures and Changes in Fund Balances Non Major Governmental Funds For the Year Ended June 30, 2006

| | | Special | Revenue | | Debt 8 | | |
|--------------------------------------|-----------------|-----------------|---------------------|-----------------------|---------------------------------|----------------------------------|------------|
| Revenues | Major Street | Local Street | Municipal Street | Building Authority | Municipal Building Debt Service | Parking District #4 Debt Service | Total |
| Taxes and special assessments | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 10,162 | \$ 10,162 |
| Intergovernmental | | | | | | | |
| State | 163,737 | 57,492 | = | - | - | = | 221,229 |
| Investment earnings | 2,457 | 548 | 13,431 | 419 | - | 7,787 | 24,642 |
| Other | 1,408 | 26 | 10,144 | 44,620 | - | - | 56,198 |
| Total revenues | 167,602 | 58,066 | 23,575 | 45,039 | - | 17,949 | 312,231 |
| Expenditures | | | | | | | |
| Highways and street | 113,985 | 71,465 | 436 | • | - | - | 185,886 |
| Debt service: | | | | | | | |
| Principal | 151,520 | - | | _ | 30,000 | 10,000 | 191,520 |
| Interest and fiscal charges | 68,148 | | | | 14,870 | 6,455 | 89,473 |
| Total expenditures | 333,653 | 71,465 | 436 | 2 | 44,870 | 16,455 | 466,879 |
| Revenues over (under) expenditures | (166,051) | (13,399) | 23,139 | 45,039 | (44,870) | 1,494 | (154,648) |
| Other financing sources (uses) | | | | | | | |
| Transfers in | 239,506 | 15,050 | 124,294 | - | 44,870 | - | 423,720 |
| Transfers out | - | - | (254,556) | (44,870) | - | - | (299,426) |
| Total other financing sources (uses) | 239,506 | 15,050 | (130,262) | (44,870) | 44,870 | - | 124,294 |
| Net change in fund balances | 73,455 | 1,651 | (107,123) | 169 | - | 1,494 | (30,354) |
| Fund balances, beginning of year | 154,138 | 36,771 | 275,774 | 6,736 | _ | 87,900 | 561,319 |
| Fund balances, end of year | \$ 227,593 | \$ 38,422 | \$ 168,651 | \$ 6,905 | \$ - | \$ 89,394 | \$ 530,965 |

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Major Streets

For the Year Ended June 30, 2006

| | Budgeted A | Amounts | | Variance with Final Budget Positive | |
|------------------------------------|------------|-----------------|------------|---|--|
| | Original | <u>Final</u> | Actual | (Negative) | |
| Revenues | | | | | |
| Intergovernmental | \$ 173,247 | \$172,121 | \$ 163,737 | \$ (8,384) | |
| Investment earnings | 210 | 210 | 2,457 | 2,247 | |
| Other | _ | 85 | 1,408 | 1,323 | |
| Total revenues | 173,457 | 172,416 | 167,602 | (4,814) | |
| Expenditures | | | | | |
| Current: | | | | | |
| Routine maintenance | 100,092 | 100,117 | 79,196 | 20,921 | |
| Winter maintenance | 25,134 | 25,134 | 17,260 | 7,874 | |
| Traffic service Administration | 16,105 | 16,105 7,242 | 9,961 | 6,144 | |
| Debt Service: | 7,242 | 1,242 | 4,456 | 2,786 | |
| Principal | 150,000 | 150,000 | 151,520 | (1,520) | |
| Interest expense | 83,669 | 83,669 | 68,148 | 15,521 | |
| Other | 4,100 | 29,655 | 3,112 | 26,543 | |
| Total expenditures | 386,342 | 411,922 | 333,653 | 78,269 | |
| Revenues over (under) expenditures | (212,885) | (239,506) | (166,051) | 73,455 | |
| Other financing sources (uses) | | | | | |
| Transfers in | 239,506 | 239,506 | 239,506 | - | |
| Net change in fund balances | 26,621 | (0.38) | 73,455 | 73,455 | |
| Fund balance, beginning of year | 154,138 | 154,138 | 154,138 | _ | |
| Fund balance, end of year | \$ 180,759 | \$154,138 | \$ 227,593 | \$ 73,455 | |

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Local Streets

For the Year Ended June 30, 2006

| | Budgeted . | | | Variance with Final Budget Positive | |
|------------------------------------|-----------------|--------------|-----------|---|--|
| | <u>Original</u> | <u>Final</u> | Actual | (Negative) | |
| Revenues | | | | | |
| Intergovernmental: | | | | | |
| State | \$ 60,672 | \$ 60,272 | \$ 57,492 | \$ (2,780) | |
| Investment earnings | 150 | 550_ | 548 | (2) | |
| Total revenues | 60,822 | 60,848 | 58,066 | (2,782) | |
| Expenditures | | | | | |
| Construction | 260 | | - | - | |
| Routine maintenance | 34,887 | 38,217 | 39,608 | (1,391) | |
| Winter maintenance | 27,974 | 30,174 | 23,453 | 6,721 | |
| Traffic service | 6,215 | 6,835 | 4,292 | 2,543 | |
| Administration | 3,289 | 3,289 | 2,384 | 905 | |
| Other | 3,237 | 1,729 | 1,728 | 1 | |
| Total expenditures | 75,862 | 80,244 | 71,465 | 8,779 | |
| Revenues over (under) expenditures | (15,040) | (19,396) | (13,399) | 5,997 | |
| Other financing sources (uses) | | | | | |
| Transfers in | 15,040 | 15,050 | 15,050 | *** | |
| Net change in fund balances | - | (4,346) | 1,651 | 5,997 | |
| Fund balance, beginning of year | 36,771 | 36,771 | 36,771 | _ | |
| Fund balance, end of year | \$ 36,771 | \$ 32,425 | \$ 38,422 | \$ 5,997 | |

Statement of Net Assets/Governmental Fund Balance Sheet Downtown Development Authority June 30, 2006

| | Special Revenue Fund | Capital Project Fund | Debt Service Fund | Total | Adjustments | Statement of Net Assets |
|---|----------------------------|----------------------------|---------------------------------------|-------------|--------------------------------|--------------------------------|
| Assets | | | | | | |
| Cash and cash equivalents | \$ 813,969 | \$ 391,679 | \$ 7,215 | \$1,212,863 | \$ - | \$1,212,863 |
| Taxes receivable | 15,626 | | | 15,626 | - | 15,626 |
| Accounts receivable | 2,462 | - | * | 2,462 | - | 2,462 |
| Allowance for taxes receivable | (3,999) | - | * | (3,999) | - | (3,999) |
| Prepaid items | 1,578 | - | | 1,578 | - | 1,578 |
| Restricted asset-deposit on land | 85,000 | - | - | 85,000 | 7 | 85,000 |
| Non-depreciable capital assets | - | - | - | - | 1,225,852 | 1,225,852 |
| Capital assets being depreciated, net | | * | | _ | 50,839 | 50,839 |
| Total assets | \$914,636 | \$ 391,679 | \$ 7,215 | \$1,313,530 | \$1,276,691 | 2,590,221 |
| Liabilities | | | | | | |
| Accounts payable | \$ 23,477 | \$ - | \$ - | \$ 23,477 | \$ - | \$ 23,477 |
| Accrued liabilities | 729 | _ | • | 729 | 2,186 | 2,915 |
| Deferred revenue | 11,627 | _ | | 11,627 | (11,627) | |
| Due to primary government | 57,940 | 53,515 | | 111,455 | - | 111,455 |
| Accrued compensation | - | - | ₩. | - | 2,187 | 2,187 |
| Bonds payable | - | - | | - | 710,303 | 710,303 |
| Bonds payable - current | - | _ | | - | 41,212 | 41,212 |
| Total Liabilities | 93,773 | 53,515 | · · · · · · · · · · · · · · · · · · · | 147,288 | 744,261 | 891,549 |
| Fund Balance | | | | | | |
| Reserved | 85,000 | - | _ | 85,000 | (85,000) | - |
| Unreserved: | | | | | | |
| Undesignated | 735,863 | 338,164 | 7,215 | 1,081,242 | (1,081,242) | - |
| Total fund balance | 820,863 | 338,164 | 7,215 | 1,166,242 | (1,166,242) | - |
| Total liabilities and fund balance | \$914,636 | \$ 391,679 | \$ 7,215 | \$1,313,530 | | |
| Net assets Invested in capital assets Restricted Unrestricted | | | | | 525,176 85,000 1,088,496 | 525,176 85,000 1,088,496 |
| Total net assets | | | | | \$1,698,672 | \$1,698,672 |

Reconciliation of Fund Balance on the Balance Sheet for Component Unit to Net Assets of Component Unit on the Statement of Net Assets June 30, 2006

| Fund halance component unit | \$ | 1 166 242 |
|--|----|-----------|
| Fund balance - component unit | Ф | 1,166,242 |
| Amounts reported for governmental activities in the statement of net assets are different because: | | |
| Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. | | |
| Add: non-depreciable capital assets | | 1,225,852 |
| Add: capital assets being depreciated, net | | 50,839 |
| Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current-period expenditures. Those assets (such as certain receivables) are offset by deferred revenues in the governmental funds, and thus are not included in fund balance. Add: deferred property taxes | | 11,627 |
| Certain liabilities, such as bonds payable, are not due and payable in the current period and therefore are not reported in the funds. | | |
| Deduct: long-term portion of bonds payable | | (710,303) |
| Deduct: current portion of bonds payable | | (41,212) |
| Deduct: accrued interest on bonds payable | | (2,186) |
| Deduct: compensated absences | | (2,187) |
| Net assets of component unit activities | \$ | 1,698,672 |

Statement of Activities/Statement of Revenues, Expenditures and Changes in Fund Balance Downtown Development Authority

For the Year Ended June 30, 2006

| | Special Revenue Fund | Capital Project Fund | Debt Service Fund |
|---|----------------------------|----------------------------|-------------------------|
| Revenues | | | |
| Taxes | \$ 393,955 | \$ - | \$ - |
| Interest | 33,158 | 13,506 | - |
| Miscellaneous | 46,142 | | _ |
| Total revenues | 473,255 | 13,506 | <u> </u> |
| Expenditures/expenses | | | |
| Community service | 346,133 | - | |
| Principal payments | - | - | 48,480 |
| Interest on long-term debt | - | - | 21,805 |
| Capital outlay | 22,581 | 467,500 | *** |
| Depreciation expense | - | - | |
| Total expenditures/expenses | 368,714 | 467,500 | 70,285 |
| Other financing sources (uses) | | | |
| Other revenue | 1,762 | - | |
| Transfers in | - | - | 77,500 |
| Transfers out | (77,500) | *** | - |
| Net change in fund balances | 28,803 | (453,994) | 7,215 |
| Change in net assets | - | - - | · •• |
| Fund balances/net assets, beginning of year | 792,060 | 792,158 | *** |
| Fund balances/net assets, end of year | \$ 820,863 | \$ 338,164 | \$ 7,215 |

| Total | Adjustments | Statement of Activities |
|--------------|-------------|-------------------------|
| | | |
| \$ 393,955 | \$ 1,190 | \$ 395,145 |
| 46,664 | - | 46,664 |
| 46,142 | | 46,142 |
| 486,761 | 1,190 | 487,951 |
| | | |
| 346,133 | 2,187 | 348,320 |
| 48,480 | (48,480) | |
| 21,805 | - | 21,805 |
| 490,081 | (450,935) | 39,146 |
| | 2,676 | 2,676 |
| 906,499 | (494,552) | 411,947 |
| | | |
| 1,762 | - | 1,762 |
| 77,500 | - | 77,500 |
| (77,500) | | (77,500) |
| (417,976) | 417,976 | - |
| - | 77,766 | 77,766 |
| 1,584,218 | 36,688 | 1,620,906 |
| \$ 1,166,242 | \$ 532,430 | \$ 1,698,672 |

Reconciliation of the Statement of Revenues, Expenditures and Change in Fund Balance of Component Unit to the Statement of Activities For the Year Ended June 30, 2006

| Net change in fund balances - component unit | \$ (| (417,976) |
|--|------|--------------------|
| Amounts reported for <i>governmental activities</i> in the statement of activities are different because: | | |
| Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. | | |
| Add: capital outlay expenses Less: depreciation expense | | 450,930 (2,676) |
| Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds, but rather are deferred to the following fiscal year. | | |
| Add: current year deferred revenue on delinquent personal property tax | | 1,190 |
| Bond proceeds provide current financial resources to governmental funds in the period issued, but issuing bonds increases long-term liabilities in the statement of net assets. Repayment of bond principal is an expenditure in the governmental funds. | | |
| Add: principal payments on long-term liabilities | | 48,485 |
| Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the funds. | | |
| Deduct: increase in the accrual for compensated absences | | (2,187) |
| Change in net assets of governmental activities | \$ | 77,766 |

REPORT ON INTERNAL CONTROL AND COMPLIANCE



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INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING **STANDARDS**

November 20, 2006

To the Village Council Village of Oxford, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Village of Oxford, Michigan as of and for the year ended June 30, 2006, which collectively comprise the Village's basic financial statements, and have issued our report thereon dated November 20, 2006. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Village of Oxford, Michigan's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinions on the financial statements and not to provide an opinion on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Village of Oxford, Michigan's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

This report is intended solely for the information and use of the audit committee, management, Mayor and Village Council, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Lehnen Johan

November 20, 2006

To The Village Council Village of Oxford, Michigan

In planning and performing our audit of the financial statements of the Village of Oxford, Michigan, for the year ended June 30, 2006, we considered the Village's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

However, during our audit, we became aware of matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions concerning those matters. This letter does not affect our report dated November 20, 2006, on the financial statements of the Village of Oxford, Michigan.

The accompanying comments and recommendations are intended solely for the information and use of the audit committee, management, and others within the organization and should not be used by anyone other than these specified parties.

We will review the status of these comments during our next audit engagement. We have already discussed many of these comments and suggestions with various Village personnel, and we will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist the Village in implementing the recommendations.

We would like to thank the staff and management of the Village of Oxford, Michigan for their assistance and cooperation in completing the audit.

Rehmann Loham

1) RECEIPTING SYSTEM

During our audit procedures we noted that the Village did not employ a receipting system when collecting payments from customers at the front counter. Using a receipting system for over the counter payments enhances internal control over cash receipts, which are susceptible to misappropriation due to the nature of the transaction.

We would recommend that the Village consider implementing a cash receipting system for over the counter receipts. Cash receipting systems are typically in the form of a cash register or extensions of the accounting system in which a receipt number is automatically assigned to the transaction and a receipt is generated for the customer at the time of the transaction.

By establishing a cash receipting system for over the counter transactions, the Village will enhance its internal controls over cash receipts, align its conformity with State of Michigan accounting guidelines and provide a more transparent audit trail.

Note: This was also a comment in the prior year.

2) DAILY COLLECTIONS

While performing our audit, we noted that daily collections were being maintained over night in an unlocked cabinet at the Village offices. We believe that this practice increases the risk of loss due to fire, theft or other circumstances involving a lower level of security.

We would recommend that the Village consider depositing the daily collections at the end of each business day using the night depository at the local bank. If the Village considers this impractical then we would recommend employing the use of a fire proof safe to store the daily collections until they can be deposited.

By enhancing the security of the daily collections, the Village will reduce its risk of loss due to the factors mentioned above.

Note: This was also a comment in the prior year.

3) UNTIMELY RECONCILIATION OF SOME ACCOUNTS AND FINANCIAL ACTIVITY

Some account balances and financial activity of the Village are not reconciled in a timely manner. These include capital asset accounts and long-term debt accounts. This situation could cause some interim financial reports to be inaccurate and does not allow for a complete accounting of all financial activity during the year. This situation also resulted in a substantial delay in the audit process.

The Village should implement whatever procedures are necessary to ensure that all general ledger account balances and financial activity are properly reconciled to subsidiary ledgers and / or other adequate supportive documentation in a timely manner.

4) LACK OF SAFEGUARDS OVER UNUSED ACCOUNTS PAYABLE CHECKS

During the course of our audit, RR noted that unused accounts payable checks are not accounted for, they are simply kept in an unlocked file cabinet. This can lead to the loss of checks, unauthorized purchases, and theft.

The Village should implement controls over unused A/P checks. These would include keeping them in a locked location, allowing only authorized personnel to retrieve check stock, and record the first and last check number in each check run to ensure none have been lost/stolen.

5) LACK OF DOCUMENTATION OVER PAYROLL CHANGES

RR noted that the village normally performs payroll changes (deductions, personal information changes, etc) verbally. These verbal changes are keyed directly into the payroll system, thus leaving no paper documentation of the changes.

RR recommends written documentation of all payroll changes. RR further recommends that this documentation be signed by the affected employee as well as the payroll clerk.

6) LACK OF SEGREGATION OF DUTIES OVER WRITE-OFF OF RECEIVABLES

RR noted that the employee in charge of utility billing also has the ability to write-off bills and cancel late fees. This can lead to fraudulent activity.

RR recommends a segregation of duties over receivables. The employee who sends the billing should not handle cash collections and should not be able to write-off bills or cancel late fees.

7) BANK ACCOUNTS

RR noted that the City has several bank accounts to segregate and maintain cash by individual fund.

Although we see how this process would have been of benefit in prior years, the current accounting system employed by the City provides a reasonable basis to leverage the pooling of the City's operating cash accounts.

RR recommends that the City consider using one pooled cash account for the City's operating cash instead of several (i.g. one for each fund) savings accounts. We believe that this will add more simplicity to the accounting and reconciliation of the City's cash, create the opportunity to leverage better interest rates on deposited cash as the pooled amount would be much larger than several smaller amounts, eliminate the use of "due to/due from" account transactions which must be manually prepared general ledger transactions, and finally would reduce the costs associated with bank fees in maintaining several bank accounts.